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REGIONAL RESOURCE STEWARDSHIP COUNCIL MEETING

MAY 11, 2006

VOLUME II OF II

LOCATION:

TENNESSEE VALLEY AUTHORITY  
400 WEST SUMMIT HILL DRIVE  
KNOXVILLE, TENNESSEE 37902

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7 MR. BILL FORSYTH

8 MR. TOM LITTLEPAGE

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P R O C E E D I N G S

2

CHAIRMAN BRUCE SHUPP: Good morning.

3

We're going to start out with -- right now with the

4

Bear Creek discussion, unless there's any

5

administrative business that anybody has or wants to

6

take up before we begin.

7

Phil Comer did have one -- something

8

he wanted to bring up. Phil is not here, as you can

9

see. He's probably on his way. We will work him in

10

when time permits.

11

Does anybody else have anything?

12

All right. Let's begin right with the

13

Bear Creek discussion.

14

Warren, are you ready to go?

15

MR. WARREN BEHLAU: Sure.

16

CHAIRMAN BRUCE SHUPP: All right.

17

MR. WARREN BEHLAU: Well, good

18 morning. I would like to start the day with a  
19 presentation that kind of pulls together several of  
20 the topics that we talked about yesterday, the Bear  
21 Creek Dam.

22 Basically we're looking at an asset  
23 management program with special operations. We're  
24 pulling in dam safety. We have got some focused  
25 monitoring going on down there. We're pulling in the  
1 emergency preparedness program that Wayne talked <sup>258</sup>  
2 about yesterday. We're going to start with a pop  
3 quiz and see how well you were listening yesterday.

4 What's one thing that's common between  
5 these three sites, the Taum Sauk project in Missouri,  
6 the New Orleans levies, and the dam in Kauai, Hawaii?

7 MS. MILES MENNELL: They failed.

8 MR. WARREN BEHLAU: Okay. They are  
9 earthen embankments that failed. What TVA is doing  
10 is making sure that doesn't happen at the Bear Creek  
11 Dam.

12 Let me give you a little bit of an  
13 orientation here of where we're talking about. In  
14 TVA service area, like Jerry, I am going to use the  
15 mouse here because I will be pointing a lot, we're

16 looking at the Bear Creek projects that are in this  
17 area.

18                   The Bear Creek project is a series of  
19 four reservoirs that were created through the  
20 tributary development project. They are basically  
21 created for agricultural, flood control, economic  
22 development, water supply, and recreation.

23                   What's interesting is in the 1960s  
24 vintage planning documents, they considered  
25 recreation fishing, hunting, swimming, boating,  
1 skiing and picnicking. I thought that was  
2 interesting that they threw that one in there.

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3                   The Bear Creek, if I can get the mouse  
4 to work here again, come on, Bear Creek Dam is this  
5 reservoir, and it's one of the four. There's Upper  
6 Bear Creek, Big Creek, Little Bear, and Cedar Creek.  
7 There's a floatway that goes between these two  
8 reservoirs that's a canoeing area, a lot of people  
9 canoe this stretch. The creek then flows into the  
10 Mississippi, back into Alabama and down into the  
11 Tennessee River and Pickwick Reservoir.

12                   Now, these four dams, again, were  
13 built for those four purposes that I talked about.

14 None of them generate electricity or revenue for TVA.

15                   Now, the dam itself, to give you a  
16 little of orientation on this one as well, again, as  
17 Janet talked about yesterday, if you're standing on  
18 the dam looking downstream, this is the left side and  
19 this is the right side. I will talk left and right  
20 frequently through this presentation.

21                   Some of the structures here, here's  
22 the intake structure and down below it it has gates  
23 as Jerry talked about yesterday. Of course, these  
24 are a lot smaller. It's a lot smaller dam. There's  
25 a pipe -- a 9-foot pipe that goes underneath and  
1 through the dam and out to the sluiceway where the 260  
2 creek goes on down below the dam. Over here is the  
3 spillway.

4                   Now, the reservoir here is pictured at  
5 the summer pool or a 576 elevation. Winter pool is  
6 11 feet lower. The spillway over here is 26 feet  
7 higher. So the water would have to raise 26 feet for  
8 it to go over this spillway. The dam is about 1,400  
9 feet long. It's 68 feet from the crest or the very  
10 top here where the road is down to the bottom of the  
11 reservoir where the flood plain is.

12                   The maximum elevation that has been  
13 recorded at this reservoir was 609, an elevation of  
14 609. So the water was 7 feet deep as it went over  
15 the spillway, pretty significant water movement  
16 there. The reservoir this dam creates is 568 acres.  
17 It was built in 1969 for \$9 million of appropriated  
18 money.

19                   Now, the 50,000 foot overview of  
20 what's going on here, we have got foundation  
21 problems. We're managing the elevations to buy us  
22 time and build in some safety factor. We have a  
23 long-term solution that we're trying to find through  
24 this project and this process right now, and we've  
25 kicked off a NEPA study to help us do that. The  
1 overall objective here is to ensure the safety and 261  
2 well-being of the public.

3                   While the dam was being constructed  
4 they cleared off the area, and I will point out a  
5 couple of things here. There's a creek running  
6 through. It flows from, let me make sure it's the  
7 same one on the screen, yeah, left to right. The  
8 original creek bed is right here.

9                   The dam actually will pass through in

10 this area. And you can kind of see this hump in the  
11 background, we use that for a frame of reference in  
12 the next picture. Kind of get an idea of where that  
13 is. You can see some of the features here that have  
14 been dug out for the dam construction, and then you  
15 see this little pit right here, right in the path of  
16 the dam. That pit looks like this, and there's the  
17 hump again, that's the approach on the left side of  
18 the dam.

19                   What you're looking at here is a  
20 limestone structure, a karst limestone or cave-type  
21 structure where you have various voids or cavities in  
22 the rock. Originally they are filled with soil, but  
23 over the years, as we've found with the water  
24 pressure from the dam, these voids have been washed  
25 clean with the soil and allowed a path for the water  
1 to flow through it. 262

2                   And as you can tell during  
3 construction, they already had water problems.  
4 There's a little pump here and they are pumping water  
5 out of that little cavity.

6                   Since the dam was filled in 1969, the  
7 dam started leaking. They noticed a wet spot down

8 below the dam and tried to start figuring out what  
9 was the cause. In '72 they started a grouting  
10 project, and I will talk a little bit more about what  
11 that means, on the right and left side, and they  
12 slowed the flow from 800 gallons per minute down to  
13 200 gallons per minute.

14 Now, just to get a feel for what that  
15 is, 800 gallons per minute would be about the size of  
16 four large refrigerators, the outside diameter or  
17 shape of four large refrigerators, that much water in  
18 a minute.

19 Now, that's not a lot when you talk  
20 about thousands of cubic feet per second that are  
21 flowing through the mainstream dams, but the  
22 situation here is this is flowing through the dam as  
23 opposed to where it's supposed to through the  
24 sluiceway or spillway. In the '90s the seepage or  
25 leakage continued to increase and went back up to  
1 where it was.

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2 I guess one other thing I probably  
3 ought to say is all dams leak. In earthen dams you  
4 have water that moves through the dam, that's to be  
5 expected. The problem is when you have it moving

6 through the dam and it carries construction material  
7 or some of the soils with it compromising the  
8 structure.

9                   If it flows around the dam or under  
10 the dam through rock, something that still has  
11 integrity after the water has passed through it, it's  
12 okay. If it goes through the dam and it starts to  
13 erode it, the structure is compromised.

14                   Now, grouting, what you do is drill  
15 holes down into the dam and you start pumping it full  
16 of a grouting compound. It's similar to what you use  
17 when you grout tiles in your kitchen or your  
18 bathroom, the stuff in the middle, or mortar for  
19 bricks, the same kind of compound. You drill down in  
20 there, pump it full, bring it up a little bit more,  
21 keep pumping it, filling it, move over several feet  
22 and do the same thing.

23                   If you have a hole that takes a lot of  
24 grout, and we had some that would take 400 bags of  
25 grout, you don't go over as far. You split the  
1 difference between the two holes in your design. You  
2 drill down again and you start pumping that up. If  
3 that one takes a lot of grout, you split the

4 difference again and pump the grout in that space.

5                   Ideally what you're trying to do is  
6 build a water barrier inside the dam to prevent that  
7 water from flowing through and eroding the  
8 construction material. In this lower right-hand  
9 picture you can see some of the tops of the drill  
10 casings in a line here where they were drilled and  
11 pumped with grout.

12                   Over the years we continued to do  
13 engineering studies and determined that on the  
14 right-hand side where we had seen flow through some  
15 rock, we determined that there was flow through rock  
16 on this right-hand side. We would lower the  
17 reservoir and do physical inspections and find out  
18 there really wasn't a significant structural issue,  
19 and since it was flowing through rock we figured that  
20 was okay. We then learned that there was about a  
21 500-foot strip through this section of the dam that  
22 had a concentrated leaking or seepage problem.

23                   Then in November and December of 2004  
24 we kicked off another grouting program. This was, I  
25 guess, the third one. We focused in that problem  
1 area. As we were drilling down, as I said before,

2 and pumping grout into the ground, we identified a  
3 lot of voids. It was mostly in the area where -- the  
4 construction materials for the dam were laid on top  
5 of the existing soils and karst structures or the  
6 limestone. In those construction photos, they didn't  
7 clean it off much more than what we saw. They just  
8 built it right on top.

9                   That's why we have got the problem we  
10 have got right now, they didn't clean it down to  
11 bedrock. So we have got a path for that water to  
12 flow through. So now we're drilling and finding  
13 these voids that were there and created over the  
14 years of water flowing through that dam.

15                   We also found what we call a direct  
16 connection to the toe drain. I will explain the toe  
17 drain here in just a minute. As we drilled some of  
18 those holes we thought, well, let's see what happens  
19 when you put water in those voids, where is it going  
20 to go.

21                   So we pumped water into some of those  
22 voids and we'd see it come out the bottom edge of the  
23 dam. So we knew exactly -- there was a path, I won't  
24 say exactly, we knew there was a path between those

25 voids and coming out the bottom of the dam, not in  
1 the tailways where the water is supposed to go but 266  
2 out in the grassy area.

3 Of course, Murphy's Law hit, and while  
4 this work was going on we had a significant flood  
5 that suspended our work.

6 Now, to tell you a little bit more  
7 about what we did during that project and where it  
8 occurred, you can see going across the upstream side  
9 of the dam -- and by the way, the dam or the -- the  
10 reservoir is lowered to an elevation 15 feet below  
11 winter pool. It was lowered to allow the Franklin  
12 County Water Authority to build the intakes for their  
13 water treatment facility two and a half miles  
14 upstream.

15 We took advantage of that water being  
16 low to do our grouting project. It's better to grout  
17 while there's not water flowing through the  
18 structure. It would just be like trying to put grout  
19 in your tiles while it's under water or trying to  
20 mortar your bricks under water. You want to have it  
21 as dry as possible so it doesn't wash it away. We  
22 built this construction road across the front of the

23 dam so that we could get the equipment in there and  
24 work.

25 Now, again, here's that intake 267  
1 structure, and you can't really see it, but here's  
2 some of the gates on the front, and we have two  
3 monitoring stations below the dam. Here's one and  
4 here's one. Here's where we did the drilling and  
5 grouting.

6 The funny thing was that when we  
7 pumped water and dye into some holes here, it would  
8 show up in this monitoring station over here. It  
9 didn't show up in the one directly across.

10 We also knew that there were various  
11 sinkholes. We have seen sinkholes in the area for  
12 years. There was some sinkholes out in this mudflat  
13 area. We poured dye in it and it showed up in this  
14 monitoring station over here. It's a very  
15 interesting site. You don't know exactly what the  
16 path is, you just know it's getting from Point A to  
17 Point B and it shouldn't be.

18 Also, take a good look at the -- this  
19 construction road. There's kind of a high point  
20 here. You will see that again in a minute.

21                   Some other studies that were done a  
22    little bit later, but it's easier to talk about while  
23    this slide is up. We measured the temperature of the  
24    water that was coming out at the toe of the dam and  
25    compared that to the temperature of the water in the  
1                   reservoir, they were the same. If water is moving 268  
2    slowly through the dam, as they should do in an  
3    earthen embankment and it takes time to pass through,  
4    it should be cooled off, just as if you were to go  
5    into a cave in the summertime, it's cooler. If water  
6    is going through the ground it should cool off. It  
7    was the same temperature. You know you have  
8    connection between the reservoir and the areas where  
9    the water was flowing out.

10                   Okay. Remember that spot right there,  
11    when the flood came, there's that same spot. In a  
12    matter of 48 hours the reservoir rose 40 feet. As a  
13    matter of fact, the drilling equipment that was on  
14    the road continued to back to higher ground until it  
15    got to this point and we had to call a crane in to  
16    pick it up off of this high point and set it on the  
17    road so that we could keep it from getting in the  
18    reservoir. The water came up, like I said, 40 feet

19 in 48 hours, stayed that way for a week, and then  
20 jumped up another 10 feet.

21 The rainfall has a significant impact  
22 on the elevations of this reservoir. I have been  
23 told in the past that a 1-inch rain could cause this  
24 reservoir to rise 10 feet. Now, that's probably in  
25 the wintertime. As Steve talked about yesterday,  
1 there's a better correlation between rainfall and 269  
2 runoff in the wintertime when there isn't a lot of  
3 trees, leaves and grass soaking up the water.

4 Just last night, in the last 12 hours  
5 with the rain that came through Northern Alabama, we  
6 had a 1-inch rain down there and the reservoir jumped  
7 up 7 feet. Okay. So it's still happening. We don't  
8 have as much because we have some grass and  
9 vegetation to soak up the water, but it still jumps  
10 up. It's a very reactive reservoir.

11 In this picture, again, the spillway  
12 elevation, 602, the water is 2 feet higher than that.  
13 So the water is 2 feet deep as it goes across this  
14 spill.

15 We had our dam safety individuals and  
16 engineers down at the site while this was taking

17 place watching to see what was going on, noticed some  
18 problems here and some problems down in here. I've  
19 got some more pictures that will kind of explain this  
20 a little bit better.

21                   Down in the tailways, as I am pointing  
22 to in this orientation picture, we had boils coming  
23 up in the water. Basically the water was flowing  
24 through some structure underground and popping up in  
25 the tailways. It wasn't flowing through that 9-foot  
1 pipe, it was just popping up someplace under ground. 270

2                   At the toe of the dam in this area,  
3 and again, the toe is the bottom edge, the downstream  
4 edge of the dam, there was a spot right about here  
5 where we saw another sinkhole, it's about 3 feet  
6 across, but after the water receded we were left with  
7 a sinkhole. So we knew we had some materials being  
8 washed away below the dam.

9                   This monitoring station is the one  
10 that's in the center part of the dam. You can see  
11 here also sediments being washed away. There were  
12 boils coming up in that area as well. After the  
13 water receded, we started to see more sinkholes up in  
14 this portion of the reservoir.

15 I think there was a large one right  
16 here, that was this one, it's about 10 feet across,  
17 it was in this area. About 6 feet across they were  
18 scattered, again, up in this muddy flat area.

19 This one, this sink hole, was up in a  
20 tree line that's just outside the picture. One of  
21 the engineers on-site dropped a tape measure down in  
22 it to try to figure how deep it was. It went down  
23 17 feet and he couldn't find the bottom.

24 Shortly thereafter we brought in two  
25 truck loads of concrete to try to fill it up and it  
1 could have taken a little bit more concrete. Who 271  
2 knows where it goes.

3 Also, one other note. In about -- I  
4 guess it was about three weeks ago we had a bulldozer  
5 operator working down here in this site. It's  
6 interesting, this is a small stream but it has a lot  
7 of high flow at certain times and it washes a lot of  
8 driftwood down towards the dam.

9 There were probably about 2 acres  
10 worth of driftwood laying down here. Each spring we  
11 try to push that up into piles and burn it so that  
12 the wood doesn't plug this intake structure. Even

13     though it's a 9-foot diameter pipe, we can't control  
14     how fastly or how fast that water will rise.

15                     Okay. We're trying to keep it down,  
16     but just last night it jumped up 7 feet. We're  
17     trying to get that water out of there. We can't  
18     stand to have water plugging up the trash racks and  
19     the intake. So we push it up in piles and burn it.

20                     Well, while he was down there pushing  
21     the driftwood up into piles, he noticed another  
22     sinkhole. He said it was about a foot-and-a-half  
23     deep, but it was large enough that he could drive his  
24     entire bulldozer into it. Thank goodness he didn't  
25     do that, but it was big enough that he could, and  
1     that was while the reservoir was down at winter pool. 272  
2     It's a very dynamic site. We have a lot of things  
3     going on down there.

4                     After the flood we lowered the  
5     reservoir back down to an elevation of 560 again so  
6     that it would be fairly dry inside the dam to do our  
7     grouting, we continued to do that until the scheduled  
8     spring fill, and also developed some emergency  
9     management procedures once we started to understand a  
10    little bit more of the seriousness of some of the

11 leakage and structural issues down there.

12                   We also repaired the toe drain. And  
13 what a toe drain is, it's very similar to a french  
14 drain system, if you're familiar with that. It's the  
15 black corrugated pipe that has holes in it that you  
16 may have around your house. It's buried there with a  
17 lot of gravel. So as the water tries to enter the  
18 foundation of your house, it gets into the pipe and  
19 is drained away from your house.

20                   The same thing with a toe drain system  
21 on the dam, we have a series of pipes that are down  
22 here at the bottom edge of the dam collecting that  
23 water and getting it into the tailways without  
24 running cross the surface or washing away more  
25 sediment. So we repaired that and enlarged it.

273

1                   We installed something called a  
2 piezometer, several piezometers, and I will tell you  
3 a little bit more about those in just a minute, and  
4 performed something called cone penetration tests.

5                   Now, cone penetration tests, it's  
6 fairly simple but high tech at the same time. You  
7 basically have a steel shaft that has a cone shaped  
8 device on the end of it and you push it vertically

9 into the soil. And if you have ever done any  
10 digging, if you dig into sand, it's really easy to  
11 put your shovel into sand. If you have got clay or  
12 tight soil, it's harder to put the shovel into that  
13 soil.

14 The same thing, they measure the  
15 resistance of this cone being pushed down into the  
16 soil and they can tell whether or not you have soft  
17 soils or tight clays or if you even have voids.

18 They did that in this area and found a  
19 pocket about 10 feet deep that basically put up no  
20 resistance, it's either a void or very soft material.  
21 So we know we have some structural issues there as  
22 well.

23 Now, piezometers, it's a simple tool  
24 that helps us measure the water table inside the dam.  
25 Again, you drill a hole down into the dam, or  
1 whichever area you want to monitor, and put a PVC  
2 pipe, the white plastic pipe, down into the ground.  
3 It's got holes drilled into it so that as the water  
4 that's outside the pipe rises the water inside the  
5 pipe will equalize. If the water goes down, the  
6 water in the pipe will go down.

7                   So we can come down at anytime and  
8     take the cap off the top of the pipe, drop an  
9     instrument down the top and figure out how far the  
10    water table is below the surface of the ground.

11                   After we did all of that work, we  
12    refilled the reservoir to the summer pool elevation  
13    and the seepage or leakage had cut down in half from  
14    800 to 400 gallons per minute, but we started to  
15    observe a bulge in something we called the phreatic  
16    surface. A phreatic surface is not where our kids  
17    think they are going to store all of their stuff when  
18    they go to school or get a small apartment, a  
19    phreatic surface is basically that water table that's  
20    inside the dam. I've got another picture that will  
21    show you that.

22                   If you look at this top line here,  
23    this demonstrates typically what you want to see in a  
24    dam. If the water -- the reservoir is on this side.

25    You would expect the water table, if you were to

1     drill a hole into the dam, to be fairly high on that 275  
2     side, but as it moves through the dam you want it to  
3     taper off so that it runs down underground. Again,  
4     this is very slow moving water, and that's okay.

5                   The problem is when this phreatic  
6 surface gets close to the surface and eventually  
7 comes out, it starts to erode the embankment. As we  
8 saw in some of the pictures that Janet showed us  
9 early yesterday morning, what happens when you have  
10 water coming out of an embankment.

11                   Well, we have noticed with the  
12 piezometers that we have a bulge in the left portion  
13 of the dam where the water is very close to the  
14 surface, and we predict that if the water were to  
15 come up to a flood condition it could get almost to  
16 the surface.

17                   So since we have learned that, we've  
18 changed our operating elevation to be 8 feet lower in  
19 the summertime than typical, we keep it at 568, and  
20 we formalize those emergency procedures with the  
21 local emergency management group.

22                   What we did there was initiate some  
23 training. We put some materials on-site so that if  
24 we did have something breaking through the dam we  
25 could get in there and plug it with different sizes  
1 of riprap. We have equipment available for immediate  
2 dispatch. We also have a plan, if the water rises to

3 the old summer pool of 576, we -- I'm trying to get  
4 the words right on the emergency operations center,  
5 the first stage of emergency operations center, I  
6 guess we alert them that we have a situation.

7           If it gets up to 580 or just 4 feet  
8 above the old summer pool, it goes into the status  
9 where they break out the books and they start turning  
10 things on and getting ready. Okay. We're preparing  
11 for an emergency situation if it were to happen.

12           We also dispatch our dam safety  
13 engineers and they will be on-site 24 hours a day,  
14 day and night out there with flashlights looking in  
15 the reservoir to see if we have any whirlpools that  
16 might signify that we have got a fallout in the  
17 reservoir and on the back side of the dam to make  
18 sure that we don't have a washout and erosion  
19 starting.

20           Well, due to all of the information  
21 that we had gathered, the bulge in the phreatic  
22 surface, increase flow through the dam,  
23 recommendations from our Hydro Board of Consultants  
24 and a joint decision within TVA, we have got to do  
25 something. We know that we can't hold that reservoir

1 down and maintain the safety and well-being of the  
2 public. We have got to take some kind of an action.

3                   So we have kicked off a National  
4 Environmental Policy Act or NEPA study to figure out  
5 what some of these long-term alternatives are and  
6 what the possibly impacts could be. Through this  
7 process we will identify concerns, issues with the  
8 public and other cooperating agencies, develop some  
9 alternatives, evaluate those, and document the  
10 results and make a decision on what we're going to  
11 do.

12                   Some of the known issues that we have  
13 down there, obviously the downstream public safety,  
14 we need to ensure that they are safe. Now, we talked  
15 about high hazard dams yesterday and Bear Creek, when  
16 it was built, was classified as a low hazard dam.  
17 Since then the Town of Red Bay below the reservoir,  
18 about 15 miles below the reservoir, has continued to  
19 develop. It's now classified as a high hazard dam.  
20 Due to the degradation that we're aware of inside the  
21 dam, it's also considered a high risk dam. So we  
22 have got to maintain this public safety.

23                   One fortunate thing is most of the

24 land down below the reservoir is agricultural. We  
25 don't have a bunch of houses down there. We do know  
1 from flood damage reduction studies that there are 278  
2 approximately 110 structures that would be affected  
3 if the dam were to release. Just a few of those are  
4 houses, and we understand the water would get into  
5 the house but not sweep it off of its foundation,  
6 like the dam release in Kauai.

7           Some of the environmental issues that  
8 we're aware of, we have endangered species mussel in  
9 the tailwater. If we have a lot of sediment that  
10 gets on top of those, they probably wouldn't survive.

11           Water supply, the Franklin County  
12 Water Authority, as I talked about their construction  
13 of their intakes, they just completed a \$15 million  
14 project to have a water supply for the Franklin  
15 County. They are on the verge of supplying their  
16 first drops of water to the community. They are  
17 undergoing their permitting process right now. So  
18 they are very interested in having a dam there.

19           Cultural and archeological issues, we  
20 know that there's artifacts in the area. We know  
21 that there's been Native American Communities in the

22 area up to 12,000 years ago. There were also early  
23 settlers that passed through there. So there's some  
24 interest in that area as well.

25 Another fortunate thing is there isn't  
1 residential development on this reservoir, where in <sup>279</sup>  
2 most of the other reservoirs we would have an outcry  
3 with lowered elevations from the residents, we don't  
4 have any.

5 However, from an economic standpoint  
6 we have a Bear Creek Development Authority that  
7 manages two campgrounds and an education center on  
8 that reservoir. With the water levels down they have  
9 actually closed those campgrounds and are losing  
10 revenue because they don't have anybody coming into  
11 them.

12 From a recreation standpoint, of the  
13 four reservoirs down there, there's some very  
14 prime -- Bruce, very prime bass fishing in the area.  
15 I participated in the game fish, the shocking surveys  
16 where they go out and shock the fish up and study how  
17 many fish and what the health is, the other  
18 reservoirs in the area had a pretty solid bass  
19 population. Bear Creek didn't have quite as strong



18 that emergency preparedness as well, there's time to  
19 notify people and take preventative action and get  
20 people out of the way.

21                   Some of the preliminary options, and  
22 again, this is not an exhaustive list, this is just a  
23 quick, high level look at some of the things that  
24 could possibly be done at the site. Of course, the  
25 first one is no action. In a NEPA study you have to  
1 list the no action option and tell why it's not 281  
2 acceptable. If we tried to operate the dam as it was  
3 originally designed or even with the modified  
4 elevations, we know that we're going to have trouble.  
5 It's not a long-term solution. We can't ensure the  
6 integrity or the safety and well-being of the public  
7 operating it this way.

8                   We have proposed possibly lowering the  
9 spillway so that we would have enough water in the  
10 reservoir to keep water at the intake structure for  
11 the water treatment facility but hopefully figure out  
12 a design that will allow enough water to pass over or  
13 through the dam so that it doesn't raise to the  
14 elevations that creates an unsafe situation. We have  
15 our engineers looking into that.

16                   Other possibilities are repairs.  
17    There's a couple of repairs that we have benchmarks  
18    on. One, grouting, we talked about grouting earlier.  
19    At Logan Martin Reservoir in Central -- North Central  
20    Alabama, they have had a similar leakage problem.  
21    It's a little bit bigger dam. They've spent \$40  
22    million over the years grouting and trying to patch  
23    this dam, and they still haven't fixed it.

24                   I have recently spoken with the Corps  
25    of Engineers specifically about grouting programs and  
1    repairs, and they tell me that they have learned over <sup>282</sup>  
2    the years that grouting is a temporary fix, it only  
3    lasts for 12 to 17 years. You just continue to do  
4    it over and over and over.

5                   Another proposed fix is a cutoff wall,  
6    which is being done at Wolf Creek Dam. We had the  
7    gentleman yesterday from the Corps put his slide up  
8    there that showed all the different projects. Wolf  
9    Creek Dam, it's actually up in Kentucky, but it  
10   creates the Cumberland Lake and the downstream flow  
11   actually gets to Nashville eventually. If that dam  
12   were to fail, it would actually flood Nashville. So  
13   they are very serious about their fix and trying to

14 get it done as fast as they can and completed.

15 They are spending \$300 million in

16 seven years to build a structure inside the dam.

17 Essentially if you go across the dam, like the roads

18 that go across most of the dams you see in the

19 pictures, they will cut trench down through the road

20 all the way down to bedrock that may be several feet

21 wide and they fill it back with concrete all the way

22 across the dam. So they are trying to create this

23 barrier, again, so that the water doesn't flow

24 through the dam, it goes through the intake structure

25 and spillways as it's supposed to. \$300 million in

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1 seven years to make that one work.

2 Of course, the last preliminary option

3 there is a breach of some kind restoring the creek

4 channel back to its natural flow.

5 Now, I did want to tell you, as we

6 talked about the NEPA approach, this is not just a

7 bugs and bunnies type study. Let me list the things

8 that we will be looking at through this study.

9 It includes but not necessarily

10 limited to potential impacts on water quality, water

11 supply, aquatic and terrestrial ecology, endangered

12 and threatened species, wetlands, flooding and  
13 floodplains, recreation, aesthetics and visual  
14 resources, land use including agricultural  
15 operations, historical and agricultural resources and  
16 socioeconomic resources. So it's a pretty wide  
17 array. It's not just an environmental study. It  
18 actually gets into the economics as well.

19 Now, some of the options on the  
20 screen, just kind of an order of magnitude and a  
21 rough guess of what some of these things might cost,  
22 again, the first one, there's no cost to that, but  
23 that's not a real solution.

24 This one, it could cost 10 to \$15  
25 million, we're not sure yet.

1 A grouting project could cost 5 to \$10<sup>284</sup>  
2 million, but, again, it's a patch. We don't think  
3 it's a permanent fix at this point. We just don't  
4 know.

5 Cutoff wall, that could cost around  
6 \$40 million.

7 The breach could cost 3 to \$5 million.  
8 That kind of gives you a ballpark for what some of  
9 these things could cost us. Again, that's just the

10 actual work at the dam location.

11 So a recap, we have got some  
12 significant dynamic issues at this site. We're  
13 continuing to see leakage and seepage through the dam  
14 and it continues to increase. We feel that if we see  
15 another flood condition, we will get increased  
16 permanent damage.

17 We have jointly agreed with our Hydro  
18 Board of Consultants it's time to take some physical  
19 action and get a long-term or permanent solution.  
20 Maintain that reservoir at a lower elevation to build  
21 in a safety factor, but, again, we know that's not a  
22 permanent solution. We can help keep the reservoir  
23 down, but we can't keep it from coming up in a flood.

24 We're closely monitoring the situation  
25 to try to ensure the safety and well-being of the  
1 public, and through this NEPA study we intend to find <sup>285</sup>  
2 a long-term solution to make that happen and keep the  
3 public safe.

4 And with that, Bruce and Dave, I'll  
5 open it up to questions.

6 CHAIRMAN BRUCE SHUPP: All right.

7 Questions?

8 Jimmy.

9 MR. JIMMY BARNETT: Can you pour what  
10 I call sheetwall piling all around the front of them  
11 instead of pouring that concrete in that slit trench  
12 you're talking about?

13 MR. WARREN BEHLAU: As a matter of  
14 fact, that was one of the options kicked around as  
15 well. Our engineers tell me that that would be more  
16 costly than some of the options we have in there  
17 right now, but that is something that is being  
18 considered.

19 MR. JIMMY BARNETT: Is there any way  
20 to cover the floor of the reservoir far enough out to  
21 keep it from going through the sinkholes or do those  
22 sinkholes go all the way back up?

23 MR. WARREN BEHLAU: Some of the  
24 sinkholes would go at least 100 yards in front of the  
25 dam, that was another possibility that was

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1 considered, and I'm not sure exactly why they decided  
2 that wouldn't be a fix. I can find out and get back  
3 with you, but that had been looked at within the last  
4 year and it was determined that it wouldn't work. I  
5 can get back with you on that if you would like me

6 to.

7 MR. W. C. NELSON: I was curious about  
8 why there's no residential development on the lake.

9 MR. WARREN BEHLAU: The Bear Creek  
10 Development Authority, as I understand it, has  
11 dictated the land use around that reservoir, and they  
12 don't approve of residential development. It's just  
13 the two campgrounds and that education center.

14 MR. W. C. NELSON: Who owns the land?

15 MR. WARREN BEHLAU: That's a good  
16 question. It's a very complex situation.

17 Bridgette, could you help me with that  
18 answer?

19 MS. BRIDGETTE ELLIS: Yeah. All of  
20 those lands around all the Bear Creek's reservoirs  
21 were acquired for these purposes. So they were  
22 acquired in the name of the Development Authority or  
23 they were acquired by TVA. So all of those are lands  
24 that are publicly owned.

25 Part of the planning process of where  
1 we work around these reservoirs, we developed land  
2 plans. So there are only various places where you do  
3 have the residential economic development types

4 around the reservoirs.

5 MR. W. C. NELSON: I guess I missed  
6 some of the information, but what the purpose of  
7 building these dams?

8 MR. WARREN BEHLAU: It was a four-fold  
9 purpose, economic development, water supply,  
10 recreation and flood control.

11 MR. AUSTIN CARROLL: Picnicking.

12 MR. WARREN BEHLAU: Picnicking is part  
13 of the recreation.

14 MR. W. C. NELSON: So there was no  
15 economic benefit to TVA?

16 MR. WARREN BEHLAU: Correct. These  
17 are not power generating facilities. There's no  
18 revenue to TVA.

19 MR. W. C. NELSON: Maybe you should  
20 give them to someone.

21 MR. WARREN BEHLAU: Pardon me?

22 MR. W. C. NELSON: Maybe you should  
23 give them to Alabama.

24 MR. WARREN BEHLAU: Give them to  
25 Alabama, put up a "for sale" sign.

1 CHAIRMAN BRUCE SHUPP: They are

2 extremely scenic bodies of water. I mean, they are  
3 beautiful little lakes. They are well maintained.  
4 The Bear Creek Development Authority does good job.  
5 They are not real heavily used, but they are used and  
6 the people that use them really enjoy them. I mean,  
7 they are great assets to the area. They are not  
8 insignificant little bodies of waters, I mean, they  
9 are really nice.

10 Cedar is what, 2,000 acres?

11 MR. WARREN BEHLAU: You may be right.  
12 I don't have the exact-

13 CHAIRMAN BRUCE SHUPP: One of them is  
14 a couple thousand acres, and this is one of the  
15 smaller ones.

16 MR. WARREN BEHLAU: It is the  
17 smallest. I had some other information I remembered.

18 Since 2004 when we had the big flood  
19 that I showed you the picture, we have had the  
20 reservoir come up to 580 and we have activated the  
21 Emergency Operations Center twice, and that's just  
22 since November of 2004. So it jumps up on us pretty  
23 fast.

24 CHAIRMAN BRUCE SHUPP: Austin.

25 MR. AUSTIN CARROLL: Now, this dam was  
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1 put in, I guess, at the request of the locals down  
2 there back when? I mean, they wanted it for these --  
3 for the flood control and the water and water supply,  
4 those kinds of things, correct?

5 MR. WARREN BEHLAU: Well, it was part  
6 of a tributary development project, and I am probably  
7 going to need some help to answer exactly what was  
8 driving that back in the '60s. I don't believe it  
9 was a local request.

10 MR. AUSTIN CARROLL: I mean, who  
11 wanted these things anyway?

12 MR. WAYNE POPPE: There was  
13 something -- when TVA finished its primary dam  
14 building work, there was something called the  
15 Tributary Development Act that was -- and a group  
16 that was put together. Actually, there were a whole  
17 series of reservoirs and tributaries that were looked  
18 at primarily for flood control purposes.

19 The Bear Creek area was a set of four.  
20 The Beach Creek system was a set of eight. Out of  
21 that grew the Tims Ford project and the Normandy and  
22 Columbia projects. So it's what I would characterize

23 as not major reservoir development projects but  
24 smaller stream, primarily flood control, projects.

25 MR. AUSTIN CARROLL: Well, I mean, I  
1 would think there's still that need for flood control  
2 there, I mean, just from a public perspective.

3 I mean, what's the odds of getting  
4 federal appropriations to repair or replace that dam?

5 I mean, I don't see that that needs to  
6 come out of power money. If they wanted -- if it's  
7 that important, then let those folks down there get  
8 their appropriations. If not, just knock it out and  
9 let her flow.

10 DR. KATE JACKSON: And I think that's  
11 exactly what this study process is going to do.

12 Obviously, we are beginning to talk to elected  
13 officials in that area, but the issue we have to deal  
14 with as the asset owner is because of the physical  
15 situation there we can't wait for X plus 17 years to  
16 be able to get appropriations to do something.

17 That clearly is going to be something  
18 that comes up during the study process, but in the  
19 meantime we're going to have to make a decision on  
20 what the best thing is for the safety of the public

21 and management of that asset, and that's what the  
22 study is going to do.

23 MR. AUSTIN CARROLL: Well, I would do  
24 the least expensive.

25 DR. KATE JACKSON: We appreciate that  
1 feedback. 291

2 MR. W. C. NELSON: You could probably  
3 accelerate the process by breaching the dam and  
4 allowing the water to go back into the original  
5 streambeds, and then I think you would get action to  
6 correct it.

7 DR. KATE JACKSON: Totally understand.  
8 We still have to deal with our responsibilities under  
9 NEPA. I mean, obviously we're all thinking similar  
10 thoughts.

11 CHAIRMAN BRUCE SHUPP: What's the  
12 danger -- how flashy would that valley get if you did  
13 breach it and just go with the original stream bed?

14 MR. WARREN BEHLAU: Our flood analysts  
15 are working on that right now, as a matter of fact,  
16 trying to build up some information and understand  
17 the actual impacts. I don't have that answer yet,  
18 but that will be something evaluated in the study.

19                   CHAIRMAN BRUCE SHUPP: But it could be  
20 something that would affect some of those 100  
21 structures?

22                   MR. WARREN BEHLAU: Yes, the  
23 preliminary estimates are, yes. Now, of course,  
24 we're looking at this failure as being something like  
25 the picture, where the water is very high and we've  
1 had continued rains, you know, worst-case scenario. 292

2                   CHAIRMAN BRUCE SHUPP: I'm talking if  
3 you breached it and went to the stream bed, of  
4 course, you would lose your water intake.

5                   What's the cost of replacing the water  
6 intake?

7                   MR. WARREN BEHLAU: We're looking at  
8 that as well. That one is a little tricky. You  
9 could possibly build a weir or something just  
10 downstream so that the water would pool up enough to  
11 keep the intake wet or you could build a pipe  
12 structure over to another reservoir, which it's  
13 estimated that could be 2 to \$4 million, again, order  
14 of magnitude. We don't know exactly the best way to  
15 deal with that.

16                   It would seem that you could somehow

17 take advantage of that existing structure to maintain  
18 that pool, yet, lower the risk of a dam failure.

19 Exactly what that answer is, I don't know.

20 CHAIRMAN BRUCE SHUPP: Tom.

21 MR. TOM VORHOLT: Well, you kind of  
22 asked my question. I noticed that there's another  
23 dam upstream of this one. So, I guess, my thought  
24 was how significant is the value of flood control at  
25 this particular project, given the fact that there's  
1 a second dam that's upstream of this one? 293

2 MR. WARREN BEHLAU: Good question. As  
3 a matter of fact, when Upper Bear is at summer pool  
4 it has zero flood storage. The water actually goes  
5 over the spillway when it just increases above summer  
6 pool.

7 There's a water intake structure on  
8 that reservoir as well. We've talked about the  
9 possibility of building in some more margin of safety  
10 by lowering Upper Bear by several feet. We have  
11 residents on that reservoir, and the gain that you  
12 would have by lowering that reservoir is so  
13 insignificant with the volatility of the water coming  
14 in.

15                   As a matter of fact, we looked at  
16    keeping it at summer pool and trying to drop it if we  
17    see a large system coming and found out it would take  
18    four days to lower that reservoir 3 feet. The  
19    intakes and sluiceways on these two dams are just so  
20    small that we were kind of -- our hands are tied on  
21    how to get that water out.

22                   MR. TOM VORHOLT: Maybe in the process  
23    of the NEPA study that's something -- you can look at  
24    that upstream project, because it seems to me  
25    economic development is minimal since there's no  
1    residents on the lake. You've got two campgrounds. 294  
2    Water supply seems to be the biggest issue since it  
3    does supply water.

4                   Recreation, I mean, is it worth \$40  
5    million?

6                   I mean, it's something that seems  
7    like -- of the four that you mentioned, it seems like  
8    water supply is really the only significant one, I  
9    mean, as far as I can see. I mean, it's got to be  
10   worked through the process. I mean, you're talking  
11   \$40 million for five or -- I don't know how many  
12   people fish there, but it doesn't sound like a lot.

13                   CHAIRMAN BRUCE SHUPP: How does the  
14 local community look at it?

15                   MR. WARREN BEHLAU: They have been  
16 waiting to see that reservoir back the way it was  
17 since the day we dropped it.

18                   CHAIRMAN BRUCE SHUPP: All at TVA  
19 expense?

20                   MR. AUSTIN CARROLL: Ratepayers'  
21 expense.

22                   MR. WARREN BEHLAU: They would like to  
23 see it back up, whatever the cost is, whoever pays.

24                   CHAIRMAN BRUCE SHUPP: There's no  
25 willingness for cost sharing on anybody's part?

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1                   MR. WARREN BEHLAU: Well, again,  
2 that's something that could be approached within that  
3 NEPA study. I know some of the local politicians are  
4 dealing with that question right now trying to figure  
5 out how we could possibly do this.

6                   MR. JIMMY BARNETT: Have you talked to  
7 Roger Bedford down there?

8                   MR. WARREN BEHLAU: Pardon me?

9                   MR. JIMMY BARNETT: Have you talked to  
10 Roger Bedford?

11 MR. WARREN BEHLAU: I don't know that  
12 name.

13 MR. TOM VORHOLT: He's a State  
14 Senator.

15 MR. JIMMY BARNETT: State Senator down  
16 there. He was on the Council here for a while.

17 MR. WARREN BEHLAU: Okay. We have  
18 talked to some of the congressional staff that cover  
19 that area and they are aware of the situation.

20 MR. KENNETH DARNELL: Anyone who is  
21 familiar with North Alabama is not surprised that  
22 there are karst structures down there. How did the  
23 dam get built on top of a karst structure in the  
24 first place?

25 MR. WARREN BEHLAU: Well, you will  
1 probably find that most of the dams throughout the  
2 Tennessee Valley have karst structures in it, around  
3 it, close to it. It's just a matter of whether or  
4 not they did the proper preparation when they built  
5 it. The other three dams in that area, built in the  
6 same topography, no problem.

7 MR. KENNETH DARNELL: And the proper  
8 preparation would have been?

9 MR. WARREN BEHLAU: Clean it down to  
10 solid bedrock.

11 MR. KENNETH DARNELL: And then grout  
12 the voids at that time?

13 MR. WARREN BEHLAU: If there were  
14 voids, yes.

15 MR. KENNETH DARNELL: And why was this  
16 much money allowed to be put into a water intake on a  
17 reservoir that was having obvious problems?

18 MR. WARREN BEHLAU: It was -- it was  
19 believed at the time that they were constructing this  
20 water intake or the treatment facility that the dam  
21 could be repaired and that it would work, and we have  
22 determined that after we have spent a  
23 million-and-a-half dollars trying that, that it may  
24 not.

25 MR. KENNETH DARNELL: But I am also 297  
1 hearing -- I think you say that you could go in there  
2 with the wall and spend \$40 million on it, which by  
3 the time it's over will be probably 80 million, and  
4 you're still not sure that's going to fix the  
5 problem.

6 MR. WARREN BEHLAU: Our dam safety

7 engineers have proposed that that fix would have a  
8 very high percentage of success. They think it would  
9 work.

10 And again, the Corps of Engineers is  
11 spending \$300 million using that same technique at  
12 Wolf Creek Dam, and this is after they have tried  
13 several different fixes.

14 MR. KENNETH DARNELL: There's a  
15 tremendous amount of difference in Wolf Creek Dam and  
16 what stands behind it and what stands behind this  
17 one. I tend to agree with Austin and the other guys,  
18 the downside potential for TVA is tremendous on this  
19 thing, considering failure down the road. I think a  
20 nice little natural stream flowing down that valley  
21 would probably be very cost effective.

22 MR. TOM VORHOLT: And for the mussel  
23 population also.

24 CHAIRMAN BRUCE SHUPP: Any other  
25 questions?

1 We're going to get the chance to give  
2 recommendations and have more discussion later on  
3 this issue. So the questions now should focus on  
4 drawing more information out. We will give our

5 recommendation later.

6 Any more questions?

7 MR. AUSTIN CARROLL: Do we have -- is  
8 this the -- is this the worst dam problem we have  
9 got? I mean, are we seeing this at any other dams?  
10 I mean, this is the worst. What's the next worst?

11 MR. WARREN BEHLAU: Within the TVA  
12 system?

13 MR. AUSTIN CARROLL: Yes.

14 MR. WARREN BEHLAU: This is the only  
15 dam that has this leakage problem and concern in the  
16 TVA system.

17 DR. KATE JACKSON: We have other dam  
18 problems though.

19 MR. WARREN BEHLAU: You saw some of  
20 those yesterday, but not with the potential of  
21 failure that this one has.

22 DR. KATE JACKSON: I mean, we talked  
23 about Chick lock and the concrete growth. We talked  
24 about Fontana and the concrete growth. We talked  
25 about Blue Ridge, I mean, obviously there's some dam  
1 safety and seismic potential issues there that we are  
2 working on very hard and carefully, but this is

3 the -- this is the seepy, leaky issue.

4 MR. AUSTIN CARROLL: Okay. I just was  
5 curious if this was the only one or if this was the  
6 worst one.

7 MR. WARREN BEHLAU: It is.

8 MR. AUSTIN CARROLL: Maybe some others  
9 are on down the line as far as fixing or getting  
10 worse of whatever.

11 MR. WARREN BEHLAU: As far as we know  
12 today, this is the only one under these  
13 circumstances.

14 CHAIRMAN BRUCE SHUPP: Miles.

15 MS. MILES MENNELL: But this is the  
16 only one that's not impounding water or not  
17 generating, this is -- this dam is just sort of out  
18 there, the problem with the seepage, the other dams  
19 have a specific purpose within the TVA --

20 DR. KATE JACKSON: All of our dams  
21 have specific purposes, and we have many non-power  
22 dams.

23 MS. MILES MENNELL: I understand that.  
24 Right.

25 DR. KATE JACKSON: So that's as much

1 as you're going to get from me.

2 MS. MILES MENNELL: Thank you very  
3 much for your comment.

4 CHAIRMAN BRUCE SHUPP: Ken.

5 MR. KENNETH DARNELL: You're talking  
6 about taking immediate action. What is the time  
7 frame and is the NEPA study going to have to be  
8 completed before any action is taken?

9 MR. WARREN BEHLAU: Very good  
10 question. The NEPA study has been scheduled to be  
11 completed in December of 2007. Now, we are currently  
12 working on a design and a proposal to get out there  
13 and do some additional site investigation to  
14 understand more of what's going on inside that dam to  
15 understand just how urgent the situation is. If we  
16 find out that it's degraded much further than we had  
17 expected, we need to accelerate our plans and take  
18 some kind of emergency action.

19 If we determine that the dam is still  
20 structurally viable, concerned but viable, it will  
21 allow us to work through that process and make the  
22 right decision and allow the time for all the public  
23 input. So we have kind of got one path planned out,

24 but we're also trying to allow for the possibility of  
25 a more urgent action.

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1 CHAIRMAN BRUCE SHUPP: Any other  
2 questions?

3 Warren, thank you very much.

4 MR. WARREN BEHLAU: Thank you.

5 CHAIRMAN BRUCE SHUPP: We move on to  
6 Janet to explain the TVA questions.

7 MS. JANET HERRIN: Good morning. I  
8 have got to put on my glasses here. Okay. There's  
9 been a lot of good discussion I think that has  
10 clarified some of these questions coming out, but I  
11 will go over them and see if there's some additional  
12 questions before we begin the discussion, I guess,  
13 after the public comment, is that correct?

14 CHAIRMAN BRUCE SHUPP: Correct.

15 MS. JANET HERRIN: So TVA has  
16 missioned-based responsibilities for stewardship of  
17 water and land-based resources and infrastructure  
18 throughout the Tennessee Valley. TVA conducts  
19 programs to maintain this infrastructure and to  
20 coordinate with the appropriate local, state and  
21 federal agencies in the event of emergencies. So we

22 would ask the Council to respond to the following  
23 questions based on the information that we have  
24 provided to you over the past day and a half.

25 I am going to address these basically  
1 two at a time because we have -- the first two are 302  
2 related and the second two are related and the third  
3 two are related.

4 So, first of all, how do you perceive  
5 the adequacy of TVAs infrastructure stewardship  
6 activities?

7 What we would like to understand there  
8 is you have heard us talk about what we do. We're  
9 interested in what you perceive is our strengths,  
10 but, more importantly, we would like to see what you  
11 think is our weaknesses in our stewardship program,  
12 and then that takes you into the second question.

13 Do you have any suggestions for  
14 improvement in TVA's infrastructure stewardship  
15 activities?

16 So in the first question, as you  
17 discuss the strengths and weaknesses or opportunities  
18 for improvement, we would be interested in those  
19 opportunities in the second question.

20                   Are there any questions or  
21 clarification on those first two?

22                   Okay. No. 3: How do you perceive the  
23 adequacy of TVA's emergency preparedness and  
24 coordination efforts with the U.S. Army Corps of  
25 Engineers and state and local agencies?

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1                   Here again, we're asking for you to  
2 help us understand our strengths, but, more  
3 importantly, our weaknesses. In fact, Jimmy, I think  
4 you talked a little bit yesterday about some water  
5 infrastructure notifications, that might be an area  
6 there, but particularly weaknesses that you saw.

7                   And then, again, in No. 4: Do you  
8 have any suggestions for improvement in TVA's  
9 emergency preparedness and coordination efforts?

10                  After you have the discussion about  
11 the strengths and weaknesses, how might we improve  
12 the program based on what you have seen here?

13                  Any questions or clarification on  
14 those two?

15                  Okay. And then the last two. Has TVA  
16 considered a full range of options for Bear Creek  
17 Dam? And then directly related to that, what other

18 options should be considered?

19                   What we're -- you heard Warren talk.  
20 We're moving into a public scoping process and we  
21 would -- as we prepare for that public scoping  
22 process, we would like your perspective, what are the  
23 issues, what are concerns, what are options? You  
24 have heard us talk, you've started to express some of  
25 those things that would help us prepare for those  
1 public scoping sessions. 304

2                   Any questions?

3                   CHAIRMAN BRUCE SHUPP: They are all  
4 ready to go.

5                   MS. JANET HERRIN: I can see that.  
6 They told me to keep talking, what I did on summer  
7 vacation, no, I'll stop there.

8                   CHAIRMAN BRUCE SHUPP: Thank you.  
9 Now, one important point, we're going to take a break  
10 until the public comment period at 9:30, but one  
11 important point, we have got a quorum of 11, don't  
12 anybody leave when we get into the recommendation  
13 session because without that quorum our  
14 recommendations mean nothing. So don't leave. Don't  
15 take extended phone conversations out here. Let's

16 all stay here. We just have a bare quorum.

17 MR. AUSTIN CARROLL: What's it worth  
18 to you, Mr. Chairman?

19 CHAIRMAN BRUCE SHUPP: Pardon me?

20 MR. AUSTIN CARROLL: What's it worth  
21 to you, Mr. Chairman?

22 CHAIRMAN BRUCE SHUPP: It's not worth  
23 anything to me but it is to Kate.

24 DR. KATE JACKSON: I will buy your  
25 lunch.

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1 CHAIRMAN BRUCE SHUPP: Good deal.  
2 What a deal. Oh, let me tell you, when we get into  
3 the public comment period we're going to address the  
4 two letters or one letter and one e-mail that's in  
5 your package in your folder.

6 If you haven't read them, I suggest  
7 you read them during the break because Dave is going  
8 to go through them for discussion right before we go  
9 to the public comment because they came in in early  
10 March, I believe, right?

11 FACILITATOR DAVE WAHUS: Early May.

12 CHAIRMAN BRUCE SHUPP: Early May.

13 FACILITATOR DAVE WAHUS: They are the

14 last two items in your package.

15 CHAIRMAN BRUCE SHUPP: Concerning Elk  
16 River Development and the tributary on Elk River. So  
17 with that, let's break until 9:30 and then we'll get  
18 into the public comments.

19 (Brief recess.)

20 CHAIRMAN BRUCE SHUPP: Take your  
21 seats, please. Take your seats, please. Okay.  
22 Here's the game plan. We heard from Phil saying  
23 he -- Sandy called Phil. Phil didn't call here.  
24 Phil said under the circumstances, and I'll put that  
25 in quotations because we don't know, but under the  
1 circumstances he felt it was better if he stayed home 306  
2 today. So he's okay, I mean, that's all we know. So  
3 he's not coming. So his presentation will go by the  
4 wayside. There are no public here at the present  
5 time.

6 So the game plan for us is to -- Dave  
7 will discuss these two, one e-mail and one letter  
8 that we have, and then we will move on to discussion  
9 of the questions.

10 Dave.

11 FACILITATOR DAVE WAHUS: And as I

12 understand it, Bruce, you want these two statements  
13 or these two letters inserted into the record in  
14 their entirety?

15 CHAIRMAN BRUCE SHUPP: Entirety,  
16 right. By the way, there will be box lunches here as  
17 usual, and they will be here at about quarter to  
18 11:00, to let you know that.

19 FACILITATOR DAVE WAHUS: The first  
20 letter is from Victor P. Dura from Rogersville,  
21 Alabama dated May 4th. The letter is to you, The  
22 Council, and Victor indicated that he had recently  
23 had reason to review the Wheeler Reservoir Land  
24 Management Plan which was released in December of  
25 1995 and he was dismayed to find how inappropriate  
1 and outdated, in his opinion, the planned land use  
2 designations are, given the phenomenal growth  
3 pressures the area has experienced in the past five  
4 or six years, and he requests that the Wheeler Plan  
5 be scheduled for update as soon as practical.

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6 He believes that a priority should be  
7 established for the plan update, particularly since  
8 the March 17th, 2005 meeting of the Regional Resource  
9 Stewardship Council meeting identified, quote,

10 development pressures, unquote, as one of the  
11 underlying factors supporting the need for a plan's  
12 revision.

13                   The second communication is an e-mail  
14 dated May 9th from Robin Burchfield. Again, the  
15 e-mail is to you, The Council Members. Robin goes on  
16 to say, I would like to voice my concerns and request  
17 TVA take another look at their natural resources and  
18 environmental impacts on all reservoirs. It is time  
19 for new and updated land management plans, especially  
20 on Wheeler Reservoir. The present one is outdated  
21 due to all the growth in the area since 1995. TVA  
22 appears to be in the real estate business and not  
23 into the environmental stewardship. They are leasing  
24 or selling my land, in parenthesis, public, and land  
25 they took from others to private individuals for  
1 personal profit. It has got to stop. Please  
2 consider helping save some of our natural habitats  
3 for overdevelopments and commercial recreation. Not  
4 everything is about money. Something needs to be  
5 left alone for our future generations to see and  
6 enjoy.

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7                   I did not read them in their entirety,

8 but that's a summary of what they have to say.

9 MR. BILL FORSYTH: What's happening  
10 down there that's caused these letters? Is it  
11 residential development on TVA land?

12 CHAIRMAN BRUCE SHUPP: I would like  
13 TVA to address that so we can get a little bit more  
14 facts on the issue.

15 DR. KATE JACKSON: There is a  
16 commercial recreation proposal for use of 91 acres of  
17 TVA property on the Elk River there near Rogersville,  
18 Alabama. It is compatible with the land use  
19 allocation that was developed in that reservoir plan.  
20 You're all familiar with that planning process and  
21 how we go about it.

22 That plan allocates that piece there  
23 for commercial recreation and visual management. And  
24 based on the input that we have gotten, we have  
25 conducted, you know, environmental review, we have  
1 had a couple of public meetings, we have looked at  
2 the environmental impacts, and we don't find that  
3 there are significant environmental impacts.

4 Now, you know, significant to somebody  
5 that lives next door to it and significant from the

6 standpoint of sort of the technical criteria with  
7 respect to significance on specific, either natural  
8 or cultural resources, are sometimes different.

9           So our view is this is appropriate use  
10 of that land probably and that there are not -- there  
11 are not significant environmental impacts. So it is  
12 consistent with the allocation.

13           We have also done additional surveys.  
14 I mean, some of the comments, these don't necessarily  
15 show, but some of the other comments that we're  
16 getting is that there are safety issues and that  
17 there are density-of-use issues, you know, too many  
18 boaters and too much use, and we have gone and looked  
19 at sort of carrying capacity issues and is there some  
20 other supply, is there a need for this commercial  
21 recreation for these boat docks, that sort of thing,  
22 and our view is there is a need for it there.

23           CHAIRMAN BRUCE SHUPP: At that  
24 particular location?

25           DR. KATE JACKSON: At that particular  
1 location.

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2           CHAIRMAN BRUCE SHUPP: One of the  
3 letters suggest an alternative -- the e-mail, I

4 guess, suggested an alternative location. Is that  
5 something that's been discussed and examined?

6 DR. KATE JACKSON: Yes. And we  
7 believe that there is a need for this kind of  
8 recreation there, and there isn't an easy close  
9 substitute.

10 CHAIRMAN BRUCE SHUPP: What about the  
11 public meetings you have had and the community  
12 feelings on this? Are these negative -- are these  
13 negative viewpoints minority compared to the other  
14 comments you have had?

15 DR. KATE JACKSON: No.

16 CHAIRMAN BRUCE SHUPP: You have had a  
17 lot of negative comments?

18 DR. KATE JACKSON: Yes.

19 CHAIRMAN BRUCE SHUPP: Questions?  
20 Comments?

21 Jimmy.

22 MR. JIMMY BARNETT: Being from that  
23 area I hear a lot, and it's a very contentious issue.  
24 I guess my personal opinion, I think it would be nice  
25 to have one there, but I have heard from a lot of  
1 folks in the environmental community and, boy, they

2 are out drumming up business, as some of these  
3 letters have indicated, this e-mail in particular.  
4 They are very much against anything disturbing the  
5 natural beauty of what's out there.

6                   You know, I can sympathize with that,  
7 but if it's controlled in a manner, which I think TVA  
8 has gone about it, I think it's -- could be a good  
9 thing out there. It's just a personal opinion.

10                   CHAIRMAN BRUCE SHUPP: Other comments?

11                   What stage is the decision process in,  
12 Kate?

13                   DR. KATE JACKSON: We're roughly  
14 toward the end of this whole process, and we will  
15 have to make a determination as to the recommendation  
16 we make to the Board with respect to it.

17                   The Board is, you know, very concerned  
18 about land issues. They have obviously gotten lots  
19 of input from elected officials, from stakeholders,  
20 and they are going to look closely at land issues  
21 clearly.

22                   CHAIRMAN BRUCE SHUPP: What about the  
23 suggestion or request that it's time to redo the land  
24 management plan?

25 DR. KATE JACKSON: Well, you know, as  
312  
1 you know, you-all looked at this process -- in this  
2 reservoir land planning process, we look at the kinds  
3 of pressures, the activity on specific reservoirs and  
4 whether or not we have planned those reservoirs for  
5 it and when that was, what's changed, and that's --  
6 those kinds of things are the things that drive us to  
7 change -- to change a schedule for that reservoir  
8 planning process.

9 We're currently just completing the  
10 Watts Bar Reservoir Plan. We have just kicked off  
11 all of the mountain reservoirs, sort of those down  
12 there where you folks are. So that's kind of our  
13 current process. Obviously, on an ongoing basis, we  
14 look at what the development issues are and make a  
15 decision as to when we schedule that, and it has been  
16 a decade.

17 CHAIRMAN BRUCE SHUPP: So where are  
18 you with Wheeler?

19 DR. KATE JACKSON: It's probably not  
20 next. There are some that are older than that. So,  
21 you know, we need to look at that, and my boss has  
22 asked us to look carefully at kind of the schedule

23 and can we accelerate some of those. So we're  
24 examining that.

25 CHAIRMAN BRUCE SHUPP: Jimmy.

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1 MR. JIMMY BARNETT: One additional  
2 comment for Kate is that there is a lot of  
3 development that folks would like to do on the  
4 northside of the river.

5 On the southside of the river there is  
6 a development, as is mentioned in one of these  
7 communications, all the way from Decatur back down to  
8 our neck of the woods. From an economic development,  
9 it would be nice to see something on that side of the  
10 river, but there's not that much traffic. It's not  
11 that -- it's not that popular to try to put something  
12 on the southside over there because the traffic goes  
13 down 72 so much more than it does down Alternate 20  
14 or Alternate 72, Highway 20.

15 CHAIRMAN BRUCE SHUPP: There is  
16 infrastructure over there, isn't there, water, sewer,  
17 lights?

18 MR. JIMMY BARNETT: Not in a lot of  
19 areas between, say, Town Creek and Decatur. It's  
20 pretty well wide open.

21                   CHAIRMAN BRUCE SHUPP: What about this  
22 new subdivision, will they have to put in their own  
23 infrastructure or will they have to hook on to an  
24 ongoing sewer system?

25                   MR. JIMMY BARNETT: I can't answer  
1 that.

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2                   DR. KATE JACKSON: What new  
3 subdivision?

4                   MR. JIMMY BARNETT: It's a marina.

5                   CHAIRMAN BRUCE SHUPP: The new  
6 development, I'm sorry.

7                   DR. KATE JACKSON: It's not  
8 residential, I want to make that clear. The proposal  
9 is for recreation facilities generally, a campground,  
10 rental cottages, restaurant, small 50 boat marina,  
11 something like that. I just didn't want that in the  
12 record.

13                   CHAIRMAN BRUCE SHUPP: Good point.  
14 You don't know if there is city sewer there of any  
15 kind?

16                   MR. JIMMY BARNETT: It's not city  
17 sewer. It probably would have to be self developed  
18 by the developer.

19                                   CHAIRMAN BRUCE SHUPP: Any other  
20 comments? Okay.

21                                   (The following are the public comments  
22 received via e-mail from Robin Burchfield and via a  
23 letter from Victor P. Dura.)

24                                   E-mail from Robin Burchfield is as  
25 follows:

1                                   315  
                                  "I would like to voice my concerns and  
2 request TVA take another look at their natural  
3 resources and environmental impacts on all  
4 reservoirs. It is time for new and updated Land  
5 Management Plans, especially on Wheeler Reservoir.  
6 The present one is outdated due to all the growth in  
7 the area since 1995. Any decisions made based on the  
8 Plan are not in the best interest of the people or  
9 the environment. TVA appears to be in the real  
10 estate business and not into the Environmental  
11 Stewardship. They are leasing or selling my land  
12 (public) and land they took from others to private  
13 individuals for personal profit. It has got to stop!

14                                   I am not against the development of  
15 new recreation areas in the valley. I was born and  
16 raised in Oak Ridge, Tennessee and grew up on TVA

17 reservoirs. I currently live on the Elk River in  
18 Rogersville, Alabama. Bubba Doss has put in a  
19 request to TVA for a recreational development on 91  
20 acres on Tract 21 to build a marina and campground.  
21 According to the 1995 Land Management Plan, this lot  
22 was allocated for Commercial Recreation and Visual  
23 Management but this area and the public has  
24 identified Ginseng growing here, Mussel beds in an  
25 area to be dredged, Eagles and Osprey feeding in this  
1 area, spawning areas for fish but TVA's FEA says, 316  
2 "There will be no significant impacts to this site."  
3 The Public used to ride horses and ATVs in this area  
4 but TVA put up chains to keep them out due to the  
5 erosion they were causing and now they will let  
6 someone come in and bulldoze approximately 60 of the  
7 91 acres with no impact!

8 I'm sorry but I beg to differ. This  
9 area on Elk River is already overdeveloped. Across  
10 from the proposed marina there are multimillion  
11 dollar condos going in with approximately 120 boat  
12 slips. Within 5 miles of this proposed marina there  
13 are 2 marinas and campgrounds, (Bayhill Marina,  
14 Lucy's Branch Campground and Joe Wheeler State Park),

15 all on the same side of the Tennessee River. Now  
16 when the Tennessee River is too rough everyone comes  
17 onto the Elk RIVER which is causing erosion of our  
18 shorelines. An additional 100 boats will be  
19 detrimental to our Elk River. There are several  
20 other sites in the Land Management Plan where  
21 commercial recreation can go. There is nothing on  
22 the southside of the Tennessee River from Decatur to  
23 Wheeler Dam. There are several safe harbors on that  
24 side which are deep enough for a marina. One site  
25 could be Spring Creek. There used to be a restaurant  
1 there (according to our Elders in the area) and was <sup>317</sup>  
2 closed due to the drugs and roughness. The water  
3 lines and electric should all be there. If Mr. Doss  
4 is willing to pay to have Barnett Road widened and  
5 paved approximately 1 mile, he surely could pay to  
6 have the road fixed going into Spring Creek which is  
7 less than 1/10 mile. Please consider helping save  
8 some of our natural habitats from overdevelopments  
9 and commercial recreation. Not everything is about  
10 money, some things need to be left alone for our  
11 future generations to see and enjoy."

12 Letter from Victor P. Dura is as

13 follows:

14 "Thank you for the opportunity to  
15 submit comments to the Council. I, and several  
16 members of the community near the mouth of the Elk  
17 River (miles 1.5) have recently had reason to review  
18 the Wheeler Reservoir Land Management Plan (released  
19 Dec. 1995). We were dismayed to find how  
20 inappropriate and outdated (in our opinion) the Plan  
21 Land Use designations are, given the phenomenal  
22 growth pressures the area has experienced in the past  
23 five or six years. The area now is nothing like that  
24 described at the time the Plan was developed  
25 (probably in 1994 or early 1995). The area is now  
1 much more intensely developed than at the time the 318  
2 data in the plan was collected.

3 We understand the Land Management  
4 Plans are generally on a ten-year review cycle, but  
5 that period is not a "hard" requirement. Indeed that  
6 period has already passed for the Wheeler Reservoir  
7 plan. Accordingly, I would like to request that the  
8 Wheeler plan be scheduled for update as soon as  
9 practicable. We believe that a priority should be  
10 established for the plan update, particularly since

11 the March 17, 2005 meeting of the Regional Resource  
12 Stewardship Council Meeting identified "development  
13 pressures" as one of the underlying factors  
14 supporting the need for a plan's revision."

15 (The proceedings continued as  
16 follows:)

17 FACILITATOR DAVE WAHUS: Well, you  
18 have been -- can we bring that down there?

19 Thank you.

20 We have been listening and doing a lot  
21 of listening and heard some fantastic presentations  
22 yesterday and then again this morning. So now it's  
23 time to get the feedback to TVA.

24 We're going to be assisted here.

25 Could we have the screen, please? Thank you.

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1 Catherine Mackey is going to help me, as she has in  
2 the past, to record your comments.

3 So what we will do, we will go through  
4 and we will record anything and everything that  
5 you -- any comments or anything you have to say.  
6 Then after we have gone through all of it, we will go  
7 back and review it and see if you have any second  
8 thoughts before I turn this back to -- the floor back

9 to Bruce, unless there is a different process that  
10 you wish to follow.

11 Okay. Let's start with the first  
12 question, and that question deals with the  
13 infrastructure. The first two questions are related.

14 How do you perceive the adequacy of  
15 TVA's infrastructure stewardship activities?

16 Well, we can break it down into  
17 strengths and weaknesses, as Janet suggested.  
18 Weaknesses or opportunity for improvement, however  
19 you want to look at it.

20 What are the strengths of the -- how  
21 do you perceive the adequacy of TVA's infrastructure  
22 stewardship activities?

23 Don't everybody talk at the same time.

24 Bill.

25 MR. BILL FORSYTH: I live close to  
1 several projects and I have been around them all my 320  
2 life, and I don't see anything TVA could do more than  
3 what they are doing really. They tend to jump on any  
4 problem that comes up pretty quickly and you don't  
5 see many problems come up.

6 FACILITATOR DAVE WAHUS: Okay.

7 Austin.

8 MR. AUSTIN CARROLL: Well, it's a  
9 little bit like I said yesterday, giving the vastness  
10 of facilities and infrastructure that TVA has, I  
11 think that they do a good job keeping all the balls  
12 in the air. Seemingly, you know, the integrity of  
13 that infrastructure is good.

14 So, you know, based on what I know I  
15 would commend TVA for that, but on the other hand,  
16 you know, I'm getting the information from TVA and,  
17 you know, I'm not sure that, you know, I am qualified  
18 to say, yeah, you know, that's the right amount of  
19 stuff that we're doing or we need to do more or the  
20 integrity of them is good or not so good or whatever.

21 I mean, my sense of it is that it is  
22 good, but, you know, it would seem like, you know, a  
23 third-party looking in, you know, maybe doing some  
24 kind of audit of facilities from time to time, like  
25 maybe Homeland Security. They not only need to look  
1 at TVA's infrastructure and how it's maintained and <sup>321</sup>  
2 what TVA's readiness is for emergencies and  
3 preparedness for terrorism and those kinds of things,  
4 but it would seem like they need to be looking at

5 those kinds of facilities all across the country and  
6 doing some kind of periodic audit, you know, to make  
7 sure that things are kept up to snuff and that we are  
8 prepared and that sort of thing.

9 Now, I know TVA indicated they had  
10 some peer reviews and I think that's good, but it's  
11 kind of like having an independent auditor look at  
12 your books, and I think that's a good, healthy thing  
13 to do. I think somehow or another it would be good  
14 if you had the same sort of thing as far as TVA's  
15 infrastructure and preparedness, that kind of thing.

16 FACILITATOR DAVE WAHUS: Okay. Bruce.

17 CHAIRMAN BRUCE SHUPP: Ken was first.

18 FACILITATOR DAVE WAHUS: I'm sorry.

19 Ken.

20 MR. KENNETH DARNELL: As far as  
21 weaknesses, given the amount of infrastructure we're  
22 talking about, I don't see there is any way that it  
23 can be -- you can say that the stewardship activities  
24 are adequate given the constraints that TVA is having  
25 to work under now, the budgetary constraints, there's  
1 too much out there to be done, but as a strength I  
2 think the job that they are doing and the success

3 that they have with this is due to the passion that  
4 all of these people have displayed these past two  
5 days in these programs and in working with the  
6 infrastructure.

7                   The people seem to -- they are very  
8 personal about this -- about these dams and  
9 reservoirs and the roads and bridges and things.  
10 They have a personal interest in it and appear to  
11 have gone above and beyond, but the one glaring  
12 weakness that's always going to be there is the  
13 adequacy of funding.

14                   FACILITATOR DAVE WAHUS: Let's make  
15 sure we identify that. We do have financial  
16 constraints.

17                   Did we capture your comments up there?

18                   MR. KENNETH DARNELL: I think so.

19                   FACILITATOR DAVE WAHUS: Bruce.

20                   CHAIRMAN BRUCE SHUPP: Yeah. I just  
21 want to say that Austin represented what I wanted to  
22 say pretty thoroughly, with one exception, and Ken  
23 started to touch on it, that I think that our comment  
24 should say that, you know, we're not really that  
25 qualified to make that judgment, that there should be

1 outside audit from experts to do that, and that we  
2 respect the responsiveness, the responsibility, the  
3 competence and the commitment on the staff to address  
4 these issues, that we have confidence that TVA staff  
5 is doing as good as they can do, and I think that's  
6 an important thing I would like to get on the record.  
7 Whether or not you're doing everything you should be  
8 doing, I'm not sure we can say that, but I think  
9 outside audit would be a good way to go with that.

10           The other question I have and we  
11 haven't talked about it, and I am sure you can't talk  
12 about it, is how the terrorism factor is addressed.  
13 We have no way of knowing whether that's adequate to  
14 meet the perceived threat levels, whatever they are,  
15 and I am sure everybody wonders about that. And you  
16 can't talk about it, I'm sure. That's a concern I  
17 have.

18           FACILITATOR DAVE WAHUS: Let me ask a  
19 question to help me understand what you said a moment  
20 ago, Austin. You said a -- you talked about a  
21 third-party audit perhaps by the Department of  
22 Homeland Security. Homeland Security looks at  
23 security, does Homeland Security look at all aspects

24 of stewardship or are we talking about another  
25 outside entity or were you just throwing up a for  
1 example type --

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2 MR. AUSTIN CARROLL: That was a for  
3 example. I mean, they may look at certain aspects,  
4 you know, but it would just seem like an outside  
5 audit of qualified -- for a qualified group to look  
6 at it might be a healthy thing to do. Not to say  
7 that TVA is not doing everything that they can do,  
8 but, you know, I'm just not as a -- I don't have  
9 enough knowledge to say whether -- how good it is.

10 FACILITATOR DAVE WAHUS: You're  
11 looking for a validation.

12 MR. AUSTIN CARROLL: Yeah, I mean, you  
13 know, some kind of independent validation.

14 FACILITATOR DAVE WAHUS: Okay. Bruce.

15 CHAIRMAN BRUCE SHUPP: I just thinking  
16 about this last night, maybe the Corps of Engineers  
17 should validate TVA and TVA should validate the  
18 Corps, because who is better in the world at moving  
19 water and taking care of that infrastructure than  
20 those two agencies. Where do you go for that  
21 expertise? And I'm asking questions of staff now.

22 DR. KATE JACKSON: Do you want me to  
23 respond?

24 CHAIRMAN BRUCE SHUPP: Yes, please.

25 DR. KATE JACKSON: And we actively do  
1 benchmarking on not just the structural kind of asset <sup>325</sup>  
2 management but also O&M costs and capital costs per  
3 installed megawatt but also on the -- through the  
4 non-power activities and not solely related to water  
5 barrier.

6 We also focus on how much do you spend  
7 on and how do you deploy your responsibilities for  
8 managing land assets, recreation assets, water  
9 quality activities, and we do that in a variety of  
10 ways.

11 Obviously, investor-owned utilities  
12 spend money. They spend money in a different way.  
13 They are FERC regulated and they have other kinds of  
14 things that they focus on. So we look at that data  
15 as sort of one data set.

16 We, in addition, focus almost  
17 specifically on the federal land dam managers. So  
18 that's folks not just limited to the Corps but also  
19 includes the Bureau of Reclamation, I mean, that's

20 another really big and extremely effective  
21 organization. We do go back and forth and look at  
22 each other's assets and do a lot of that.

23 And in addition then, we have the  
24 Hydro Board of Consultants, which is specifically  
25 focused on dam safety activities and not just, what's  
1 the condition of that bridge or that spillway gate,<sup>326</sup>  
2 but also, is your dam safety program an adequate  
3 program? Do you have a series of inspections? Do  
4 you have discipline in that? Do you audit those? So  
5 it's a programmatic examination of dam safety.

6 Now, what we do is we do have some  
7 gaps. I mean, we spend more money than  
8 investor-owned utilities and some federal managers on  
9 some maintenance activities in the hydro world, and  
10 that's largely because we're doing a lot of that  
11 hydro modernization activity. So we do look at those  
12 very carefully, but that does not mean that, you  
13 know, your recommendation is not useful. We could  
14 continue to do that or maybe do a bit more of it.

15 Does that answer that?

16 CHAIRMAN BRUCE SHUPP: Yeah. The  
17 Hydro Board of Review, where are they people? Are

18 they from other agencies or from universities? Where  
19 do they come from?

20 DR. KATE JACKSON: They are typically  
21 independent consultants that are sort of renowned  
22 experts in the world of dam safety. If you want  
23 specific credentials, you will have to ask. We can  
24 provide those to you.

25 FACILITATOR DAVE WAHUS: Austin.

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1 MR. AUSTIN CARROLL: Do they come in  
2 and like look at what you're doing and produce a  
3 report that's available to the public and that sort  
4 of thing?

5 DR. KATE JACKSON: We don't make that  
6 available to the public, but, yes, they do. Dam  
7 safety, you know, they provide input to Janet. Janet  
8 is the dam safety officer for the Agency. She has a  
9 dotted-line reporting relationship around me, so  
10 directly to the Board theoretically, but we don't  
11 know what that means right now. So directly to the  
12 CEO.

13 So if I said, Janet, we don't need to  
14 worry about that, she says, yes, we do and we're  
15 going to. So that's the way that program is

16 established, and that's consistent with the federal  
17 dam safety guidelines.

18 Do you want to add anything? Do you  
19 want to go around me and add anything?

20 MR. AUSTIN CARROLL: I just think  
21 that, you know, you should have some auditor that's  
22 very similar to having an independent auditor audit  
23 your books where they come in and look at the  
24 integrity of your procedures and look at your numbers  
25 and then they produce a report that's available to  
1 the public and that kind of thing. It's just a good <sup>328</sup>  
2 check-and-balance methodology to go about it, and it  
3 would seem like that might be a healthy thing to do  
4 as far as TVA infrastructure.

5 FACILITATOR DAVE WAHUS: Bruce.

6 CHAIRMAN BRUCE SHUPP: Before you  
7 answer, let me get my two cents in there. I was just  
8 going to say that if you're asking us to comment on  
9 whether you're doing an adequate job and we're  
10 suggesting you do studies to determine that by  
11 outside groups, but if you do that and you don't make  
12 that information public, how does anybody know  
13 whether you're doing a good job or not?

14 MS. JANET HERRIN: I will answer that.  
15 We are responsible every two years to do a biannual  
16 report to Congress, and everybody who is covered by  
17 the federal guidelines for dam safety has to do that.

18 We provide our answers to about ten  
19 different questions to FEMA. They put that into a  
20 large document that is then submitted to Congress,  
21 and we have to explain, what is the purpose, how many  
22 inspections, how many people do work in your dam  
23 safety, what is the training, what training courses  
24 did you provide, how many of your people attended  
25 those training courses, how many projects are you  
1 currently working on, what deficiencies do you have 329  
2 that you haven't addressed, when will these projects  
3 be done, how much do you spend this year, how much  
4 did you spend last year, how many people did you have  
5 in your program last year, how many do you have this  
6 year, what public participation have you had.

7 Jerry, what other questions?

8 There's a variety. It's about a 25-  
9 or 30-page document, the last one that we did. And  
10 then again, like I said, that is taken -- the report  
11 of TVA stays as a report of TVA and then FEMA

12 provides a report where they bring everything and say  
13 the dam safety programs are generally adequate with  
14 these exemptions, there's lessons learned. We can  
15 provide you the TVA report, the last one we did, and  
16 we can provide you the FEMA report if you would like  
17 to see that, but we are required to file that every  
18 two years.

19 CHAIRMAN BRUCE SHUPP: That's the  
20 public output.

21 MR. AUSTIN CARROLL: But then what  
22 happens like on the bridges, is there something  
23 parallel of the integrity of the bridges and other  
24 infrastructure besides the dams that is reported or  
25 made available to public?

1 MS. JANET HERRIN: We have to file the 330  
2 inspection reports with the Federal Highway  
3 Administration. I don't know what the Federal  
4 Highway Administration does beyond that.

5 MR. JERRY GIBSON: I don't know  
6 either.

7 MS. JANET HERRIN: I would have to  
8 find that out, but those reports do go to the Federal  
9 Highway Administration to make sure they are in

10 compliance with the standards that are required of  
11 all bridge owners.

12 MR. AUSTIN CARROLL: And the same kind  
13 of question about -- what about emergency  
14 preparedness and, like, readiness for terrorism  
15 and --

16 MS. JANET HERRIN: Emergency  
17 preparedness is covered in the biannual report to  
18 Congress, how many emergency action plans have you  
19 had, how many drills, functional drills, how many  
20 table-top drills, who participated in those, again,  
21 that is documented in the report to Congress.

22 DR. KATE JACKSON: And then, in  
23 addition, our Agency wide, I mean, you know, we focus  
24 really on kind of our level of urgency preparedness,  
25 then the Agency-wide things like our participation in  
1 the National Incident Management System and our  
2 continuity of operations planning, all of that goes  
3 into homeland security as an agency.

4 MR. AUSTIN CARROLL: I mean, who looks  
5 at the hardness of the assets and looks for holes or  
6 whatever in protection for terrorism, for example?

7 DR. KATE JACKSON: And again,

8 that's -- we at the Agency level plan and that goes  
9 to Homeland Security, and we are consistent with what  
10 other dam owners do.

11 One of the issues associated with  
12 terrorism on dam sites is dams were constructed to be  
13 accessible. So, you know, you can do some things,  
14 but you're not going to keep the public away from  
15 what the public believes is the public assets. So  
16 you have got to kind of balance that. You're forced  
17 to balance that.

18 MR. AUSTIN CARROLL: They keep them  
19 away from the Capital Building.

20 DR. KATE JACKSON: Yep. They keep  
21 them away from nuclear plant sites too, but the rules  
22 for waterways are written differently unfortunately.  
23 We would like to keep, for many reasons, fishermen  
24 out of the spillway area.

25 CHAIRMAN BRUCE SHUPP: It's good you  
1 don't run for office. 332

2 DR. KATE JACKSON: Yes. No plans to  
3 run for office.

4 MS. JANET HERRIN: After 9/11 we did  
5 do a very thorough analysis using the same program

6 that the Corps of Engineers used to address the  
7 security, and at that time we found out -- you heard  
8 Mike Ensich talk about fencing that we did. We did do  
9 some physical security things.

10 We closed our visitor centers that  
11 were adjacent to the dams. The Corps of Engineers  
12 has closed the locks. You cannot walk up on the lock  
13 on Sunday afternoon and have your picnic and watch  
14 people lock through. So we have, at least from  
15 access to the facilities, have removed that. Now,  
16 you obviously have the water access.

17 We also have some the -- water watch,  
18 is that -- water watch folks, lake watch, and those  
19 are some of the private citizens that come together  
20 and they are just looking for unusual things around  
21 the projects, but that's strictly at the interest of  
22 the local residents.

23 FACILITATOR DAVE WAHUS: That's like a  
24 neighbor watch in a residential area.

25 MS. JANET HERRIN: Yes. And we do get  
1 calls. The TVA police has gotten some calls. I  
2 remember one of what they thought was an abandoned  
3 houseboat drifting. We have gotten some calls as a

4 result of the lake watch.

5 MR. AUSTIN CARROLL: I mean, what's in  
6 these boats and barges that are locked through? I  
7 mean, do they carry gasoline?

8 MR. TOM VORHOLT: Sure. Yes.  
9 Chemicals. Gasoline. I don't think there's anything  
10 on the Tennessee River that's too nasty compared to  
11 some other rivers.

12 MR. AUSTIN CARROLL: What about the  
13 personnel working on these barges, I mean, are they  
14 checked out?

15 MR. TOM VORHOLT: Oh, yeah.  
16 Absolutely. We have security plans in place for  
17 every vessel. All employees are screened. They  
18 are -- when they get on and off they are checked.  
19 There's -- we're required by the U.S. Coast Guard to  
20 have a security plan in place for the vessels and for  
21 the company.

22 MR. TOM LITTLEPAGE: We really haven't  
23 mentioned the Coast Guard, but they play a key role.

24 MR. AUSTIN CARROLL: It just seems  
25 like there would be a vulnerability when you're  
1 locking something through like gasoline or ammonium

2     nitrate.

3                   MR. TOM VORHOLT:  There's no ammonium  
4     nitrate that moves on the Tennessee River  
5     fortunately, but it still can and does move in some  
6     quantities on other river segments.

7                   We have security plans in place for  
8     the vessels.  TVA and Corps and lock masters are all  
9     under, you know, alert and watch.  There's some risk  
10    that you're never going to completely eliminate but  
11    you do your best to mitigate it.

12                   CHAIRMAN BRUCE SHUPP:  Jimmy.

13                   MR. JIMMY BARNETT:  I would just like  
14    to be on the record as saying that I commend TVA for  
15    the thoroughness of their PM program, having been  
16    associated on a lot smaller scale with some PM  
17    programs.

18                   One of the things that concerned me in  
19    all of the dissertation that went on, which was very  
20    excellent, concrete falling from the bottom of a  
21    bridge, that one disturbed me that it went on as long  
22    as it did before something was done, just simply  
23    because if it's deteriorating -- being from West  
24    Tennessee where there's several wooden bridges that I

25       crossed in my youth, sometimes a community got  
1       together and milled the lumber out of trees that we  
2       had around in various locations and refurbished the  
3       bridge ourselves and the county thanked us for it and  
4       just went on. Of course, you can't do that these  
5       kinds of days, the counties can't.

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6                       But for a bridge to go that long, and  
7       I know there's lots of laws and everything that you  
8       have to go by and DOT has a say in it and everything,  
9       but that one -- I guess of all the things that I have  
10      heard, that one sort of bothered me more than  
11      anything, even the Bear Creek Dam situation, which we  
12      will talk about in a minute or some of the other dams  
13      I have heard y'all talk about and the concrete growth  
14      and that sort of thing, I have seen that in one of  
15      the trips we took.

16                      I think everything that TVA has  
17      somebody is looking at it and I commend you for it.  
18      It's a huge task. It's a huge task in our little  
19      utility, both at Jackson and Sheffield, where we  
20      started going down and inspecting all the manholes.  
21      You'd be surprised what I found in manholes, and they  
22      are supposed to have a big, huge, you know, top on

23 them and that sort of thing. It was unusual to find  
24 some things that were down there.

25 Even in our manhole system in 336  
1 Sheffield, the things we dug out of there you went,  
2 how in the world did they ever get in there?  
3 Somebody probably had to pry open the lid to throw it  
4 in there. So the things that go on, if you don't  
5 have somebody looking at them, can wind up causing  
6 problems.

7 I don't know how TVA could get more  
8 thorough than they seem to be, but I like Austin's  
9 comment about probably having something that you can  
10 give to the public, and maybe it's part of this  
11 two-year report that you give to Congress, but who  
12 would read it, I don't know. A synopsis of it would  
13 probably be something of, hey, we passed with flying  
14 colors or we passed or, well, we've got this one  
15 little thing we need to do, but you don't need to say  
16 something about it unless you're going to do  
17 something about it because somebody is going to be  
18 out there jumping up and down if you don't.

19 Basically my comment is I commend TVA  
20 for what I understand, which is limited, but I have a

21 lot of empathy with Austin's suggestion, maybe  
22 Bruce's and others, if you had somebody out there who  
23 looked at it, I don't care who, it could be Tom Jones  
24 or Sally Smith, that looked at it and said, yeah,  
25 it's great and here's my credentials, and therefore,  
1 I can say that. Putting that out there, I think, 337  
2 might rest a lot of folks' thoughts.

3 FACILITATOR DAVE WAHUS: Other  
4 comments?

5 Any other strengths that we need to  
6 address or you would like to add?

7 Any other weaknesses?

8 MR. AUSTIN CARROLL: I just keep  
9 thinking about this, like, who over -- who oversees  
10 the -- like the barge companies to ensure that you're  
11 meeting certain standards as far as security of your  
12 personnel, you know, similar to people that work at  
13 airports.

14 MR. TOM VORHOLT: The U.S. Coast Guard  
15 is now part of Homeland Security.

16 MR. AUSTIN CARROLL: So they require  
17 background checks and all of that kind of stuff?

18 MR. TOM VORHOLT: Well, we do as a

19 company, but all of the captains and pilots are  
20 licensed by the U.S. Coast Guard. Like I said, every  
21 vessel has a security plan. Those are reviewed by  
22 the Coast Guard. The Coast Guard does board  
23 periodically vessels and does inspections.

24 MR. AUSTIN CARROLL: Okay. And TVA --  
25 does TVA get involved with Coast Guard, I mean, that  
1 much? Are they visible out there and you-all -- have <sup>338</sup>  
2 you got some assurances that they're -- that's what  
3 is going through those locks and everything is  
4 secure?

5 DR. KATE JACKSON: Yes. And we also  
6 work with them in marking, you know, they mark the  
7 commercial navigation channel, and we do do drills  
8 with them and participate in their drills.

9 FACILITATOR DAVE WAHUS: Okay. Any  
10 other comments?

11 Let's go to question No. 2. Do you  
12 have any suggestions for improvements in TVA's  
13 infrastructure stewardship activities?

14 As I look at the weaknesses up here,  
15 maybe you have already answered that question, but if  
16 not, do you have any suggestions for improvements in

17 the infrastructure stewardship activities?

18 Bruce.

19 CHAIRMAN BRUCE SHUPP: My feeling is  
20 the answer is the same for both issues, that we have  
21 confidence in TVA and we respect the confidence of  
22 their staff and we think they are doing a good job,  
23 but we don't have the expertise to -- most of us  
24 don't have the expertise to judge or make a judgment  
25 and we would think they would need some outside  
1 audits to determine what they need.

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2 FACILITATOR DAVE WAHUS: So the  
3 weaknesses that you have identified up there would be  
4 the response to question -- essentially the response  
5 to question No. 2.

6 Jimmy.

7 MR. JIMMY BARNETT: I guess the only  
8 comment I had was the same kind of comment I had  
9 yesterday. I'm trying to be totally honest how much  
10 did I look at where the water was, I really didn't,  
11 but sometimes I was surprised at where the water was  
12 coming our way. I probably didn't pay enough  
13 attention to what all of the -- what all of the TVA  
14 people were telling us.

15 I don't know if maybe a reemphasis or  
16 a public education for people who have facilities,  
17 like, water intaking, wastewater outflow structures,  
18 but communicate strictly to the managers saying, hey,  
19 here's what we offer, maybe you should take a look at  
20 it more often, that might have been an impetus for me  
21 to look at it better, sort of jog, hey, you ought to  
22 be looking at this kind of a thing.

23 FACILITATOR DAVE WAHUS: Somebody else  
24 had their tent up.

25 Tom.

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1 MR. TOM LITTLEPAGE: I too am  
2 impressed with the way TVA has developed a structure  
3 trying to be responsive to a wide range. I think  
4 historically TVA has kind of built in flood responses  
5 and dam safety related issues and that was the  
6 mindset for many, many years. I think given the  
7 changes that have occurred over the last several  
8 years, that has been broadened.

9 The only thing I would look at in  
10 terms of suggestion is working through, and I guess  
11 it's the incident management infrastructure, just to  
12 make sure that TVA is in the loop with regards to

13 discussions of what are current, credible threats and  
14 to the degree federal agencies are working to share  
15 information about what the expectations are, what we  
16 think will occur, might occur, and just encourage  
17 that coordination loop, because that seems like it's  
18 been a problem in the past, as well as looking at  
19 developing that coordination with multiple state EMA  
20 functions.

21 I think individually you deal with EMA  
22 as a whole, just make sure that process is working.  
23 When multiple states may be involved in some  
24 cross-boundary issue, make sure that you have kind of  
25 got that coordination loop closed.

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1 And then lastly in terms of  
2 suggestions, my experience has been you can do a lot  
3 of table-top exercises and they all seem to work  
4 well, but until you actually conduct a real-world  
5 exercise, which has significant operational costs and  
6 implications to personnel and preventative  
7 maintenance activities, those kinds of things, but if  
8 those kinds of things where you physically tell  
9 somebody, okay, your cell phone is dead, now you go  
10 figure out a way to communicate, real world exercise,

11 not something you would look at doing every year, but  
12 on a periodic basis to try to get a realistic  
13 scenario to truly test your response capability.  
14 There are a lot of expenses to those, but there's  
15 some real value if you would do that.

16 FACILITATOR DAVE WAHUS: Okay. Any  
17 other suggestions?

18 Let's go to question No. 3 then. How  
19 do you perceive the adequacy of TVA's emergency  
20 preparedness and coordination efforts with the U.S.  
21 Army Corps of Engineers and states and local  
22 agencies?

23 Again, Janet suggested that we look at  
24 strengths and weaknesses. First of all, strengths,  
25 how do you perceive the adequacy of emergency  
1 preparedness and coordination efforts with everyone 342  
2 that they coordinate with or should be coordinating  
3 with?

4 Miles.

5 MS. MILES MENNELL: I will make a  
6 comment to that, if I may. First of all, let me just  
7 say to me that it's awesome the myriad of details and  
8 the stuff that TVA has to do, and yesterday was very

9 educational for me. That compliment aside, I have a  
10 question.

11 In the past ATVG, that Association of  
12 Tennessee Valley Governments, on a number of  
13 occasions has been approached by TVPPA to talk about  
14 finding ways that we could coordinate FEMA activities  
15 or we could educate local governments better, the  
16 opportunities to participate with TVPPA by  
17 implication, and obviously TVA, because local  
18 governments don't always have the resources or the  
19 manpower or the know-how.

20 And I am talking about at the very  
21 local level. I am not talking about the federal  
22 agencies. I'm talking about the guys on site in  
23 towns or counties or whatever. So a comment I would  
24 make, which isn't necessarily a strength, but I would  
25 encourage those kinds of partnerships.

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1 And we had talked with TVPPA about  
2 trying to develop some kind of curriculum, and I  
3 don't know the proper place, but it seems to me that  
4 that partnership could be in TVPPA's interest and  
5 TVA's interest and certainly the interest of local  
6 governments to get them up to speed, and maybe that's

7 happening already and I'm just not privy to it.

8 FACILITATOR DAVE WAHUS: Did we  
9 capture your thoughts there?

10 MS. MILES MENNELL: Good enough.  
11 Well, not ATVG, with local governments specifically  
12 or through ATVG, but specifically with local  
13 governments. I know that that has been a concern in  
14 the past and over the years, the issue being, at  
15 least in Tennessee Valley Public Power Authorities, a  
16 concern that the left hand doesn't always know what  
17 the right hand is doing, especially at the local  
18 level. It would seem to me at this time and all  
19 times it would be incumbent upon us to get everybody  
20 on board.

21 DR. KATE JACKSON: At the end of that  
22 sentence would you add local government?

23 MS. MILES MENNELL: Because I am  
24 specifically referencing six counties and six towns.

25 FACILITATOR DAVE WAHUS: Is that okay?  
1 Let's put up here Miles commended TVA for their  
2 efforts in the myriad of detail that they have to  
3 work quickly.

4 MS. MILES MENNELL: It's extraordinary

5 and actually impressive. I am not just saying  
6 getting information to them, I am talking about  
7 getting training to them also or participating in  
8 exercises or whatever, the whole spectrum.

9 FACILITATOR DAVE WAHUS: Did we  
10 capture it?

11 MS. MILES MENNELL: Close enough.  
12 Thank you.

13 FACILITATOR DAVE WAHUS: Other  
14 comments?

15 Ken. I didn't see your placard up.

16 MR. KENNETH DARNELL: I think we have  
17 seen in the disasters that part of the failures have  
18 been the inability of competing agencies to work  
19 together. One of the strengths that I see here is  
20 TVA's willingness to work with the Corps and with  
21 state and emergency management agencies and the  
22 willingness of those other agencies to work with the  
23 TVA on a shoulder-to-shoulder basis, that's one of  
24 the strength that I see.

25 FACILITATOR DAVE WAHUS: Thank you.

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1 Any other strengths?

2 Weaknesses?

3                   Do you have any suggestions for  
4   improvement in TVA's emergency preparedness and  
5   coordination efforts? How can the program be  
6   improved?

7                   Ken.

8                   MR. KENNETH DARNELL: It still seems  
9   fragmented, even within TVA you have teams that deal  
10  with the power side, the nuclear side, the  
11  reservoirs. It seems that there would need to be  
12  some central overriding committee or group or  
13  something to coordinate the efforts of all the  
14  divisions within TVA.

15                  FACILITATOR DAVE WAHUS: So from your  
16  perspective there is fragmentation.

17                  MR. KENNETH DARNELL: Yes.

18                  FACILITATOR DAVE WAHUS: Okay. Any  
19  other comments?

20                  Okay. Let's go to question No. 5, and  
21  we're shifting now and we're going away from -- we're  
22  going to be more specific about -- and you had a  
23  number of comments and questions. So I am expecting  
24  to hear some suggestions.

25                  Has TVA considered a full range of

1 options for Bear Creek Dam? And if not, what other  
2 options should be considered?

3 As Janet -- if I can remember what  
4 Janet said, they are going out with a scoping meeting  
5 in June and they are looking for your thoughts to  
6 help them prepare for that scoping meeting and to  
7 make sure that they can do a good job when they  
8 approach the public and present this challenge to  
9 them. So any input that you have would be very, very  
10 helpful.

11 Tom.

12 MR. TOM VORHOLT: I think you should  
13 find David Nye, wherever he is. Obviously, this  
14 doesn't have the breath and depth of an ROS, but to a  
15 smaller degree or smaller scale, I mean, seriously  
16 maybe that kind of process that was used in the ROS  
17 where you form some inneragency teams and you pull  
18 some people together into this NEPA process.

19 I mean, the ROS was much greater in  
20 scope and we completed it in just over a year, but I  
21 think a lot of that was driven by David Nye and his  
22 leadership of the process and his management of the  
23 process. So that's my suggestion.

24 FACILITATOR DAVE WAHUS: Miles, you  
25 had your card up and then you brought it back down.

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1 MS. MILES MENNELL: Well, I was going  
2 to say essentially the same thing, but I was going to  
3 raise the question, and I don't expect Kate or anyone  
4 else here to comment on this, but it would seem to  
5 me -- and I understand that all of TVA's dams are  
6 important, but it would seem to me in going through  
7 the public scoping process that maybe some of these  
8 things need to be prioritized, what's essential to  
9 TVA's mission now and what isn't, and maybe that  
10 needs to be specifically evaluated too as a  
11 appropriate, not just activities, activities and  
12 facilities.

13 FACILITATOR DAVE WAHUS: Bruce.

14 CHAIRMAN BRUCE SHUPP: During the  
15 scoping, and I'm sure this will be done, I just want  
16 to go on the record with it, it's important for the  
17 public to know the cost of all the options involved,  
18 because I believe the cost to TVA, to the local  
19 community, to the state of breaching and shutting  
20 down the facility are going to be very significant.  
21 I mean, there's long-term costs to the local economy.

22 There's fixed costs to replace the campgrounds, to  
23 replace the water intakes, et cetera, that type of  
24 thing, and if they understand that and are  
25 sympathetic to those real costs.

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1           And I wonder if those costs could be  
2 turned into costs to fix it and how that would  
3 compare of sharing the costs to repair it the way it  
4 should be repaired, I hope that's looked at closely.

5           I have no idea what the cost benefit  
6 evaluation of that would be, but what could become a  
7 hostile environment during those scoping sessions, I  
8 hope, can turn into a very educational environment to  
9 talk about these real world situations that exists  
10 out there.

11           FACILITATOR DAVE WAHUS: Miles.

12           MS. MILES MENNELL: I just want to add  
13 a comment to Bruce's comment. ATVG, as ATVG, we  
14 certainly would like to -- would go to any length and  
15 hope that we would all go to any lengths to avoid  
16 putting any more financial costs or burdens on local  
17 governments. I would be remiss if I didn't say that.  
18 Also, I just need to say federal appropriations, and  
19 I won't elaborate.

20 FACILITATOR DAVE WAHUS: Tom.

21 MR. TOM VORHOLT: Yeah, I was just  
22 going to comment, Bruce, I think you made some  
23 assumptions that, I think, the NEPA process has to  
24 work through in what the costs are and what the  
25 benefits are. I mean, I don't know, but I think  
1 that's what the NEPA process has to address, and  
2 hopefully, you know, that will be done in a manner  
3 and forum that all of that can be put on the table  
4 and digested and looked at.

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5 I think the other comment is, I mean,  
6 TVA probably needs to look at some of the  
7 secondary -- I mean, is this a federal issue or is  
8 this a state issue?

9 I mean, I understand you want to keep  
10 your stewardship activities, I understand that fully,  
11 and there's probably nobody better to do a lot of the  
12 stewardship activities that you're doing than you,  
13 but when it comes to a 568 acre lake that has no  
14 economic development, recreation doesn't seem to be a  
15 huge issue there, I mean, going back to Miles'  
16 comment, I guess, I mean, on the priority list it  
17 seems to be hardly on the radar screen.

18 FACILITATOR DAVE WAHUS: Austin.

19 MR. AUSTIN CARROLL: Talking about  
20 cost sharing, I mean, power money is paying for --  
21 you know, the ratepayers are paying for the  
22 maintenance and, you know, the remediation actions  
23 that are being done down there now to prevent the dam  
24 from breaching on its own, and it sounds like there  
25 may have to be some additional amount of work done  
1 just to keep it propped up for the what, 17 months, 350  
2 or what did you say, how long is the process going to  
3 take?

4 DR. KATE JACKSON: To complete the  
5 study.

6 MR. AUSTIN CARROLL: You know, in my  
7 thinking, you know, ratepayers have already done  
8 their part. So I would -- you know, I would be  
9 opposed to any other power money being spent on it.

10 I think that, you know, certainly the  
11 TVPPA and other people involved in power and that are  
12 responsible to the ratepayers need to be notified of  
13 the process to have an opportunity to be there at  
14 hearings and so forth and to make comments.

15 You know, I think you have got to work

16 through that process and you have got to keep it  
17 going until you can come to some determination, but I  
18 would urge you to do that as soon as you could and  
19 decide what you're going to do with that dog.

20 FACILITATOR DAVE WAHUS: Okay. Thank  
21 you.

22 Tom.

23 MR. TOM LITTLEPAGE: Along those  
24 lines, I guess, what I would caution is to be  
25 sensitive to looking at this situation in a vacuum  
1 and realize that there are a number of non-powered 351  
2 earthen dams and tributary located projects, and that  
3 to the degree TVA takes an approach with this one, it  
4 needs to be applied across the basin as part of a  
5 larger perspective on how these kinds of activities  
6 are going to be viewed.

7 FACILITATOR DAVE WAHUS: So whatever  
8 you do here is going to affect -- is going to be a  
9 precedent for future potential action on the other  
10 similar type of dams?

11 MR. TOM VORHOLT: The other thing I  
12 would add to that is to make sure you're looking at  
13 the condition of this project in providing some

14 benchmark against how those other dams are  
15 performing, you know, is this dramatically out of  
16 line with what we're seeing or is this the first of  
17 potentially other similar problems that may be  
18 occurring elsewhere in the basin.

19 FACILITATOR DAVE WAHUS: So we heard  
20 that it might be different, it needs to be documented  
21 clearly, is what you're saying?

22 MR. TOM LITTLEPAGE: Where does it  
23 rank given the performance of not necessarily these  
24 kind of dams just in the basin but those that may be  
25 situated in a similar sort or geographic scenario,  
1 the karst issue. 352

2 FACILITATOR DAVE WAHUS: Okay. Other  
3 comments?

4 Yes, Jimmy.

5 MR. JIMMY BARNETT: One comment that I  
6 can about guarantee you will hear is that, hey, if  
7 TVA had constructed it right in the first place it  
8 wouldn't have messed up, I mean, that's just a  
9 standard public reaction to stuff like that.

10 You do have a problem with the safety  
11 issue that is inherent with having the facility. My

12 comment to somebody, I forget now who it was, during  
13 the break was, it might have been Wayne, that if  
14 there's a safety issue, then that ought to be dealt  
15 with first because that's human lives involved and  
16 property and so forth.

17                   You can gently propose it, you know.

18 The ultimate thing to do would be to ease a breach  
19 into the existing thing and put it back while the  
20 process is going on and you discuss the cost sharing  
21 or how do we get up to a permanent thing, but I sure  
22 would hate to have it drug out and a sudden breach  
23 cause some loss of life or something like that, that  
24 would be an irreparable kind of thing to happen down  
25 there. And nothing you do is going to satisfy

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1 everybody, as you well know.

2                   So I guess I favor the idea of, if you  
3 need to, go ahead and say, hey, we have got to breach  
4 it for safety purposes right now, but a permanent  
5 solution will have to be worked out with all the  
6 parties involved. And I firmly agree that there  
7 ought to be some participation by somebody other than  
8 the power suppliers or the citizens who use the  
9 power.

10 FACILITATOR DAVE WAHUS: And I think  
11 that's part of the process or to do it through the  
12 NEPA process, that's what drive that process.

13 Any other comments?

14 Yes, Don.

15 MR. DON GOWAN: As we talked it was  
16 clear to me that there's some major issues that are  
17 being talked about today. Some of us, certainly me,  
18 do not have the capacity intellectually to even  
19 understand some of these issues. I mean, these are  
20 beyond belief.

21 My biggest concern is that -- by the  
22 way, all the comments have been very positive and  
23 very useful. I think it's very important that we  
24 don't burden Kate and TVA with a lot of work that may  
25 come to me that I don't understand. So there has to  
1 be some balance so that we don't put more on TVA,  
2 because they are doing a great job already with very  
3 limited resources. So I will leave it at that.

4 FACILITATOR DAVE WAHUS: Any other  
5 comments?

6 Let's go back to the first question  
7 and review then. Any other options that should be

8 considered?

9 We kind of asked those questions  
10 together. Anything else that should be considered?

11 Okay. Let's go back to Question No.  
12 1. Question No. 1: How do you perceive the adequacy  
13 of TVA's infrastructure stewardship activities?

14 The strengths:

15 Nothing TVA could do more than it's  
16 doing.

17 TVA can't do more than it's going  
18 right now.

19 Given the vastness of the facilities,  
20 TVA does a good job with the infrastructure it has.

21 The integrity of the infrastructure is  
22 good.

23 The passion for the infrastructure  
24 stewardship activities by the TVA staff is  
25 commendable.

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1 Commend TVA on the thoroughness of its  
2 preventive maintenance program.

3 Did we miss anything that you want to  
4 say here?

5 Is there anything that we said under

6 the strengths that you don't want in your report to  
7 TVA?

8 Okay. Hearing no reaction, I am going  
9 to assume that you want it as it is.

10 We'll move on. Weaknesses:

11 Given the financial restraints, there  
12 is too much to be done for TVA to accomplish all that  
13 needs to be done in all of its infrastructure, not  
14 enough money to do everything that needs to be done,  
15 in other words.

16 Reports of the Hydro Review Board are  
17 not available to the public.

18 And what we have done is taken out the  
19 other weaknesses that you identified that are really  
20 suggestions and we moved them down into the response  
21 to the second question.

22 So in response to weaknesses, are  
23 there any other weaknesses we need to add?

24 Do we -- do we need to modify or take  
25 either one of those two weaknesses out of there?

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1 Okay. Question No. 2: Do you have  
2 any suggestions for improvement in TVA's  
3 infrastructure stewardship activity?

4                   There's a number here. So I am going  
5 to stop after each one and see if you agree or  
6 disagree and if you want to make any modifications  
7 that captured what you wanted to say.

8                   Respect the confidence and expertise,  
9 you have a great respect for the confidence and the  
10 expertise of TVA staff, however, an outside audit is  
11 necessary.

12                   Need a periodic third-party audit of  
13 infrastructure, perhaps by the Department of Homeland  
14 Security or other qualified group in addition to the  
15 TVA peer review process. Did that capture what you  
16 wanted to say?

17                   Okay. Council is not qualified to  
18 make judgements regarding TVA's infrastructure  
19 stewardship activities. Third-party independent  
20 audit is a good idea for independent validation of  
21 TVA's activities.

22                   And that should probably be  
23 stewardship activities, is that what you were getting  
24 at when we say -- the end of that third one,  
25 infrastructure stewardship activities, does that  
1 capture what you wanted to say?

2 Yes, Ken.

3 MR. KENNETH DARNELL: We could  
4 probably merge those three statements into a single  
5 statement.

6 FACILITATOR DAVE WAHUS: You could and  
7 we could do a lot of wordsmithing, but I think we're  
8 getting the idea to focus on what you're trying to  
9 say.

10 MR. AUSTIN CARROLL: Well, I would say  
11 you could put infrastructure stewardship/emergency  
12 preparedness.

13 FACILITATOR DAVE WAHUS: Okay. Slash  
14 emergency preparedness activities. Good suggestion.  
15 Anything else?

16 Okay. The next one. Perhaps the Army  
17 Corps of Engineers and TVA could validate each  
18 other's infrastructure stewardship activities. Corps  
19 evaluates TVA and TVA evaluates the Corps.

20 Any comments? Anything else?

21 Okay. Re-emphasis on public education  
22 on water intakes, outflows, and for those who manage  
23 those facilities. Anything you want to do to that?

24 Okay. Make sure TVA is informed of

25 current credible threats known by the federal  
1 government. Does that capture what you wanted to  
2 say?

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3 We're going to stop for a moment. The  
4 question that comes to my mind as I read that comment  
5 or that suggestion is, how is TVA going to make sure  
6 that they are informed of all current credible  
7 threats known by the federal government?

8 That may be a wonderful goal, but I'm  
9 not sure how they do that. Maybe if some of you have  
10 an idea as to how they should go about doing it, it's  
11 time to say it. Maybe there are ways of making sure  
12 that the federal government tells them everything, I  
13 don't know.

14 DR. KATE JACKSON: Do you want me to  
15 respond?

16 FACILITATOR DAVE WAHUS: No, you don't  
17 have to respond. I am looking for comments from the  
18 group here.

19 MR. TOM LITTLEPAGE: And I'm not sure  
20 what the appropriate vehicle is. I know that being  
21 part of the National Instance Management may be a way  
22 to tap into that, because I am sure all the

23 appropriate federal agencies are involved in that  
24 collective group.

25 FACILITATOR DAVE WAHUS: Very good, 359  
1 that's kind of what I was looking for. Thank you.

2 Any other comments on that?

3 Okay. Conduct real-world exercises  
4 instead of table-top exercises on a periodic basis to  
5 truly test response capabilities. And what someone  
6 suggested is -- was that Tom that suggested that you  
7 go through the process and say to someone that your  
8 cell phone is dead, now, how are you going to  
9 communicate, and take those type of exercises.

10 MR. TOM VORHOLT: The wording should  
11 be "in addition to" instead of the --

12 FACILITATOR DAVE WAHUS: Those can be  
13 really interesting and very frustrating for the  
14 participants having participated in some of those in  
15 the past. You get a great deal of information from  
16 them.

17 MR. AUSTIN CARROLL: I have a comment.

18 FACILITATOR DAVE WAHUS: Yes, sir.

19 MR. AUSTIN CARROLL: Back up there,  
20 you know, as far as an independent audit, I would

21 think it would need to be done periodically. I don't  
22 know if it necessarily needs to be done every year,  
23 you know, maybe every three years or something along  
24 those lines, and a report be published and be made  
25 available to the public.

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1 FACILITATOR DAVE WAHUS: Okay. We do  
2 have periodic up there already.

3 MR. AUSTIN CARROLL: Okay.

4 FACILITATOR DAVE WAHUS: But we can  
5 add the report should be available to the public.  
6 Okay.

7 MR. TOM LITTLEPAGE: I'm not sure how  
8 you would handle that given the report may identify  
9 weaknesses that you would not want available to the  
10 public. So you would have to figure out a way to  
11 provide that process such that the public knew there  
12 was an ongoing activity associated with the review  
13 and TVA was working to address whatever deficiencies  
14 were identified without getting into a lot of  
15 specifics.

16 MR. AUSTIN CARROLL: National  
17 deficiencies are on the evening news every night. So  
18 I don't know that it makes a lot of difference.

19 MR. TOM LITTLEPAGE: I don't know that  
20 that's a good thing though.

21 MR. KENNETH DARNELL: I think that  
22 covered adequate. It says a report, not necessarily  
23 the report.

24 FACILITATOR DAVE WAHUS: Any other  
25 changes or modifications you wanted to make to any of  
1 the responses to question No. 2? Any additional 361  
2 items that we need add to that?

3 Jimmy.

4 MR. JIMMY BARNETT: Let me ask you a  
5 question, Kate. During the homeland security thing  
6 all of the communities up and down the river, like  
7 Sheffield and Florence, et cetera, were required, and  
8 TVA did some work for us to make a report on if  
9 something happened upriver were we able to take  
10 care -- what would we do in case of a spill by a  
11 tanker or a barge or a wreck on a bridge or somebody  
12 tosses some arsenic over the side or whatever, and we  
13 had to pinpoint a lot of point sources of potential  
14 contamination of the river. Did y'all get a report  
15 of all of that also?

16 DR. KATE JACKSON: Not to my

17 knowledge. I think a lot of that information went  
18 into homeland security and it began to establish  
19 their priorities for the kinds of things that they,  
20 homeland security, would be sending out for  
21 requirements for federal agencies and others to be  
22 able to address from a homeland security perspective.  
23 To my knowledge, we never saw a report.

24 MR. JIMMY BARNETT: Would reports like  
25 that be of benefit to you?

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1 DR. KATE JACKSON: Well, again, I will  
2 go back to Tom's point, you probably don't want to  
3 share the best injection points for some sort of  
4 chemical or biological contaminants to be put into a  
5 municipal water system, I mean, that's probably not a  
6 good idea.

7 So, you know, the way that we  
8 participate in that is via our federal relationship  
9 with homeland security, executive orders that come,  
10 homeland security requirements that come, design  
11 basis kinds of accidents or credible threats that  
12 come via the Nuclear Regulatory Commission to our  
13 nuclear side of the house, and then the TVA police  
14 are actively related to all of the anti-terrorism

15 task force activities, homeland security activities,  
16 and they provide us guidelines and frameworks within  
17 which we plan and provide capital to the kinds of  
18 things that we would address and do address.

19 MR. JIMMY BARNETT: I was thinking  
20 y'all being a federal agency and dealing with the  
21 river in which the contaminants would be, would it be  
22 a helpful and necessary thing for you?

23 DR. KATE JACKSON: We have looked at  
24 that, as has homeland security, and generally, it's  
25 very difficult to put enough material in reservoirs  
1 to have a significant impact in a non-visible way. 363

2 I mean, you need truckloads of arsenic  
3 or truckloads of some sort of biological contaminant,  
4 and, you know, you go back to, you can tell when they  
5 are doing that. That's difficult.

6 There are many easier places to strike  
7 fear and terror into people's hearts, and you saw the  
8 picture of Neyland Stadium, that's more likely than  
9 dumping something into Douglas.

10 So what homeland security has done is  
11 come up with a priority list of the kinds of things  
12 that should be addressed, and generally contamination

13 of surface water is not very high on the priority  
14 list, and, you know, terrorist attacks, physical  
15 terrorist attacks of a dam structure is not on the  
16 list either recognizing -- maybe with the exception  
17 of Bear Creek, it's relatively difficult to  
18 contemplate bombing or blowing up, even if you put a  
19 tanker of some nasty explosive on the top of concrete  
20 dam, dams are big, momentum filled structures.

21 MR. BARRY WALTON: Hard targets.

22 DR. KATE JACKSON: They are hard  
23 targets. They found that out during the Second World  
24 With, right, with the dam bombers.

25 FACILITATOR DAVE WAHUS: About 15 or <sup>364</sup>  
1 20 years ago there were three gentlemen, I will call  
2 them gentlemen, although I'm not sure that's an  
3 adequate term, who lived in Nashville and they  
4 decided that they wanted to rob some banks but they  
5 didn't want to get caught.

6 So they took some explosives, some  
7 dynamite, and they took it out on the surface --  
8 downstream surface of J. Percy Priest Dam and they  
9 were preparing to -- they were going to blow the dam  
10 so it would flood Nashville and, you know, everybody

11 would evacuate and then they would go in and take all  
12 the money.

13                   Their engineering intellect was very,  
14 very inadequate, and fortunately, the explosive did  
15 not go off. They were caught as they were trying to  
16 set it and they were put in an appropriate place, and  
17 I hope they are still there. But to emphasize the  
18 point that dams are hard targets, had the explosive  
19 gone off, it would have created a small crater on the  
20 surface, and that's an earth filled dam, but it  
21 wouldn't have done any damage, and it certainly  
22 wouldn't have flooded Nashville.

23                   DR. KATE JACKSON: There are much  
24 scarier targets that can be impacted by a rifle from  
25 a long way away with a big, old scope, and it ain't a  
1 dam. 365

2                   FACILITATOR DAVE WAHUS: Okay. Jimmy,  
3 based on that discussion, are there any other  
4 suggestions that you want to make or any changes?

5                   MR. JIMMY BARNETT: No.

6                   FACILITATOR DAVE WAHUS: Before we go  
7 away, anything else for response to Question No. 2,  
8 any other suggestions?

9                               Okay. Now, let's go to No. 3. How do  
10 you perceive the adequacy of TVA's emergency  
11 preparedness and coordination efforts with the U.S.  
12 Army Corps of Engineers and the state and local  
13 agencies?

14                               Under strengths you say:

15                               Commend TVA for their efforts in the  
16 myriad of details involved in emergency preparedness  
17 training and exercise.

18                               TVA's willingness to work with the  
19 United States Corps of Engineers, state and local  
20 agencies and the reciprocity of cooperation with  
21 those agencies. I guess you're commending TVA on  
22 their willingness to work, is that right? Let's add  
23 that in the beginning, commend TVA for their  
24 willingness. Okay. Good.

25                               Encourage partnerships with agencies  
1 to get information and training to local EMAs and                               366  
2 local governments.

3                               Miles.

4                               MS. MILES MENNELL: I don't think  
5 that's a strength, it's not a weakness, but it  
6 doesn't go under strength. It needs to go someplace

7 else. It's a suggestion.

8 FACILITATOR DAVE WAHUS: For the last  
9 one?

10 MS. MILES MENNELL: For the last one.

11 FACILITATOR DAVE WAHUS: Take the last  
12 one and put it down under the suggestions?

13 MS. MILES MENNELL: That's fine. It's  
14 not a weakness.

15 FACILITATOR DAVE WAHUS: Let's put it  
16 down under suggestions, if that's what you want to  
17 do.

18 MS. MILES MENNELL: Yeah.

19 FACILITATOR DAVE WAHUS: It's your  
20 recommendation and certainly not mine.

21 MS. MILES MENNELL: Cool. That works.

22 FACILITATOR DAVE WAHUS: Good. So for  
23 the remaining two strengths there, are those -- do  
24 you want to leave those as they are?

25 Is there anything that you -- any  
1 changes that you want to make to them?

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2 Any additions?

3 Okay. Let's hope they all get back  
4 from the restroom by the time we get done here so we

5 will have a quorum.

6                   Okay. Let's go to No. 4. Do you have  
7 any suggestions for improvement in TVA's emergency  
8 preparedness and coordination efforts?

9                   One, the one we just moved down,  
10 encourage partnerships with agencies to get  
11 information and training to local EMAs and local  
12 governments.

13                   And then the second one is, it seems  
14 fragmented, the efforts seem fragmented. Different  
15 teams with different pieces of infrastructure dams,  
16 transmission, bridges, et cetera, need an overarching  
17 committee to oversee those activities to ensure the  
18 completeness of the effort.

19                   Tom.

20                   MR. TOM LITTLEPAGE: I guess I don't  
21 see that as a significant weakness. I guess looking  
22 at the way Wayne described the incident management  
23 process where you have technical teams providing  
24 input into that process, I'm not sure how they would  
25 do it differently given the approach that we heard  
1 that they take with response to instant management. 368

2                   FACILITATOR DAVE WAHUS: What do you

3 want to do?

4 MR. JIMMY BARNETT: And I think also  
5 that as need dictates, they have an agency group  
6 sitting up here which considers the whole agency and  
7 then advises each group that you need to coordinate  
8 and you need to do whatever.

9 FACILITATOR DAVE WAHUS: Is this what  
10 you -- what do you want to do?

11 Tom, what do you suggest?

12 MR. TOM VORHOLT: I don't know that I  
13 agree that -- I just don't know that I agree with the  
14 statement, but if the rest of the committee --

15 FACILITATOR DAVE WAHUS: What do the  
16 rest of you think?

17 We're looking at the second response  
18 to question No. 4. The efforts seem fragmented.  
19 Different teams deal with different pieces of  
20 infrastructure, dams, bridges -- dams, transmission,  
21 bridges. Needs an overarching committee to oversee  
22 these facilities. These activities ensure  
23 completeness of the process.

24 Was this response -- was this response  
25 in response to what you heard downstairs in the

1 Emergency Operation Center or was it in response to  
2 the discussion here?

3 MR. TOM LITTLEPAGE: The discussion up  
4 here.

5 FACILITATOR DAVE WAHUS: What is the  
6 Council's preference?

7 DR. KATE JACKSON: Can I make a  
8 suggestion?

9 FACILITATOR DAVE WAHUS: Certainly.

10 DR. KATE JACKSON: You know, if your  
11 concern is you don't want to make it look like we  
12 might not be doing that because we might be doing  
13 that, you could change the recommendation to say, we  
14 need to ensure that, if that makes you more  
15 comfortable. Although, I missed the beginning of the  
16 conversation. So if that's not on target, just  
17 ignore it.

18 FACILITATOR DAVE WAHUS: Need to  
19 ensure that there is an overarching committee.

20 DR. KATE JACKSON: Well, that's what I  
21 said.

22 FACILITATOR DAVE WAHUS: Is that what  
23 you want to do?

24 MR. TOM LITTLEPAGE: That sounds  
25 better to me.

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1 FACILITATOR DAVE WAHUS: This isn't  
2 what Kate wants, this is what you want as a Council.

3 MR. JIMMY BARNETT: I like that much  
4 better.

5 FACILITATOR DAVE WAHUS: Okay. I am  
6 seeing nods of heads.

7 MR. KARL DUDLEY: I like that.

8 FACILITATOR DAVE WAHUS: Okay.  
9 Anything else that you want to add in response to  
10 Question No. 4?

11 Then let's go on to Bear Creek. Has  
12 TVA considered a full range of options for Bear Creek  
13 Dam? What other options should be considered? I  
14 think you have responded to both of those under  
15 Question No. 5.

16 The first one was:

17 Find David Nye.

18 Form inneragency teams similar to ROS.

19 Need good management of the process.

20 Need to evaluate the priorities of  
21 facilities, studies to be undertaken, and determine

22 what is essential to TVA's core mission.

23 Agreement there?

24 Disagreement?

25 Comments?

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1 Public scoping should involve

2 information on the cost of all options.

3 If the public and local governments  
4 are aware of the long-term costs, perhaps those funds  
5 could be redirected to fix the seepage problems.

6 No more cost burdens placed on local  
7 governments.

8 Let's make that last one a separate  
9 one. So public scoping should involve information on  
10 the cost of all options.

11 If the public and local governments  
12 are aware of the long-term costs, perhaps those funds  
13 could be redirected to fix the seepage problems.

14 DR. KATE JACKSON: Could I ask a  
15 clarifying question?

16 FACILITATOR DAVE WAHUS: Yes.

17 DR. KATE JACKSON: Bruce, your point  
18 there was aware of long-term costs to them?

19 CHAIRMAN BRUCE SHUPP: Yes, on both

20 sides, okay, going either direction.

21 FACILITATOR DAVE WAHUS: Good.

22 Anything you want to change?

23 Add or subtract? Nope.

24 The next one:

25 No more cost burdens should be placed  
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1 on local governments. Do y'all agree?

2 Tom.

3 MR. TOM VORHOLT: No offense, Miles,  
4 but somebody has got to incur costs. I don't know  
5 what you mean by local governments, maybe state, but  
6 I don't know that -- I don't think -- I think it's  
7 too premature at this point, without even going  
8 through the process, to let's just say not have them  
9 share in any of the cost of this.

10 MS. MILES MENNELL: Then I think you  
11 should add that as a bullet then. Put something like  
12 we need to explore cost sharing with local  
13 governments.

14 MR. TOM VORHOLT: I think it's  
15 premature to say that they shouldn't. I mean, isn't  
16 that part of what the NEPA process is about?

17 I mean, for us to recommend to the

18 Board that local governments shouldn't share any of  
19 burden of the costs, I just think that's premature.

20 CHAIRMAN BRUCE SHUPP: Tom, I don't  
21 think the last -- on this last iteration of the  
22 Council, our recommendations were not necessarily all  
23 unanimous. They were comments that were brought up.  
24 I don't agree with that either, but it's a comment.  
25 It's a legitimate thought. It's one that's dealt  
1 with with most of the local governments in the 373  
2 Valley. So, you know, it's their expression of it,  
3 and I don't think it reflects unanimity.

4 MR. TOM VORHOLT: That's fine. If we  
5 don't have to have consensus on these points, that's  
6 fine.

7 CHAIRMAN BRUCE SHUPP: I don't think  
8 we have to do that.

9 FACILITATOR DAVE WAHUS: Might I make  
10 a suggestion?

11 You could say, no more cost burden  
12 should be placed on local governments, however, it's  
13 too premature in the process to say they should not  
14 foster in the cost share or you can leave it as it is  
15 now.

16 MR. TOM VORHOLT: I think Bruce's  
17 point is probably the pertinent one. If we don't  
18 have to have consensus on this, then just leave it.

19 CHAIRMAN BRUCE SHUPP: TVA understands  
20 where it's coming from.

21 MS. MILES MENNELL: ATVG.

22 DR. KATE JACKSON: We have it on the  
23 record, Miles.

24 FACILITATOR DAVE WAHUS: Okay. Any  
25 other comments or discussions on these two bullets or  
1 on this issue? Okay. 374

2 Consider cost sharing so ratepayers do  
3 not have the full cost burden. Opposed to any other  
4 power funds being spent on this project.

5 Comments?

6 DR. KATE JACKSON: Do you want to  
7 separate those into two? Well, I'm asking them. I  
8 know you can.

9 FACILITATOR DAVE WAHUS: What do you  
10 want to do? What do you want to do?

11 MR. AUSTIN CARROLL: I think I might  
12 have been responsible for that. Consider cost  
13 sharing so that ratepayers do not have the full cost

14 burden, what I guess I wanted to say there is that  
15 consider that the ratepayers -- it needs to be  
16 considered that the ratepayers have already paid for,  
17 you know, remedial activities to try to preserve the  
18 dam as it is and considerable money -- ratepayer  
19 money has already been spent and that should be  
20 considered as, you know, their share of the cost  
21 without additional costs being imposed on the  
22 ratepayers for other activities beyond the process  
23 conclusion.

24 MR. JIMMY BARNETT: I think out of  
25 necessity if there is a safety issue and there's a  
1 cost of actually putting a breach in there, that's 375  
2 one thing, but to put up this concrete dam or the  
3 slabs I suggested of steel down through there, a  
4 bunker-type wall, I think that would be excessive  
5 given the purpose that's out there, et cetera.

6 FACILITATOR DAVE WAHUS: Now, before  
7 we make any more changes to that, do you agree with  
8 that first sentence?

9 I will read through it. Consider that  
10 ratepayers have already paid for remedial activities  
11 to try and preserve the dam as it is. Consider

12 ratepayer money that has been spend should be  
13 considered as their contribution and not make them  
14 contribute any more money.

15 Okay. Is that what you want to say?

16 MR. JIMMY BARNETT: I guess I've got a  
17 problem with any more money because of safety issues.

18 MR. W. C. NELSON: The only other  
19 thing I would like to say about that, if it is  
20 determined that the dam is unsafe and it has to be  
21 breached, TVA would have to bear the expense of  
22 breaching it, which was estimated at 4 to \$5 million.  
23 So I would like to see this go on record that our  
24 total contribution would be no more than the cost of  
25 breaching the dam if it's required.

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1 MR. JIMMY BARNETT: That's what I was  
2 getting at.

3 FACILITATOR DAVE WAHUS: The total TVA  
4 contribution should be no more than the cost of  
5 breaching the dam?

6 MR. W. C. NELSON: Right.

7 FACILITATOR DAVE WAHUS: And all  
8 associated costs which would --

9 MR. W. C. NELSON: That would solve

10 the problem of the safety factors.

11 FACILITATOR DAVE WAHUS: Which would  
12 include the economic loss and movement of water  
13 treatments or intakes and all the other things that  
14 would go along with that, that's -- I'm asking the  
15 question if that's what you mean?

16 MR. W. C. NELSON: No. I just mean  
17 breaching the dam, the dollar amount that was  
18 estimated at 4 to \$5 million.

19 FACILITATOR DAVE WAHUS: I saw Miles  
20 and then -- well, Austin and then Miles and then  
21 Bruce. Go ahead, Austin.

22 MR. AUSTIN CARROLL: I guess I  
23 understood that even if the dam broke that it would  
24 be a gradual process and not something that would,  
25 you know, just wash houses and people away all of a  
1 sudden. So I don't know that that I am even for 377  
2 spending any money to breach the dam, you know. It  
3 will open up by itself, you know.

4 MR. W. C. NELSON: The damage might be  
5 more than --

6 MR. TOM LITTLEPAGE: TVA controlled  
7 failure option.

8 FACILITATOR DAVE WAHUS: Miles.

9 MS. MILES MENNELL: Maybe this is a  
10 good place for me to add that if local governments  
11 are going to be -- if they are going to have to be  
12 involved in cost sharing, that I would like to see  
13 there be some sort of stakeholders' group so that can  
14 be carefully negotiated, just like they did in  
15 Guntersville, vis-a-via the aquatic weeds, et cetera.  
16 So I would hope there would be a forum where all of  
17 this could be negotiated.

18 FACILITATOR DAVE WAHUS: And I think  
19 NEPA is a part of that.

20 Bruce.

21 CHAIRMAN BRUCE SHUPP: That's an  
22 interesting suggestion. My comment is the  
23 differences between Miles' comment and Austin and W.  
24 C. is that I think that we should go on record here  
25 that the Council is as equally divided as the  
1 subjects that are going to be discussing this locally  
2 suggesting that the burdens should be all on TVA or  
3 burdens should be all on local governments, and the  
4 range in between is what's going to be worked out in  
5 the NEPA process, that's really what you guys are all

6 saying.

7 MS. MILES MENNELL: Are you suggesting  
8 a compromise?

9 CHAIRMAN BRUCE SHUPP: I think that's  
10 what it's going to end up as obviously, but there's a  
11 strong difference of opinion on the Council just as  
12 there is in the -- trying to elucidate the perfect  
13 statement about percentages gets us nowhere because  
14 it's all going to be worked out in the process.

15 MS. MILES MENNELL: Yes, but I do  
16 think a stakeholder forum would be appropriate as we  
17 go forward.

18 MR. TOM VORHOLT: And Miles, that's  
19 why I suggested the same kind of format as the ROS  
20 because that's we did is we got all the stakeholders  
21 together.

22 MS. MILES MENNELL: I know. I'm  
23 conceding.

24 MR. TOM VORHOLT: But it's true  
25 because, you know, we generated a list of about 100  
1 alternatives that were reduced to eight, and during 379  
2 that process there were negotiations and there was  
3 compromise and we came to some understandings to get

4 to that point.

5 MS. MILES MENNELL: Including, I  
6 think, some cost sharing.

7 MR. TOM VORHOLT: Probably, yeah, I  
8 mean, but that's what that -- to me we're not going  
9 to solve it in this room, but if you get the  
10 stakeholders -- all the stakeholders together and let  
11 them do some of this rather than just say, here's our  
12 four alternatives, to me you have already got one  
13 strike against you by saying, this is the four, but  
14 you don't need to be asking us if there's more, ask  
15 the stakeholders.

16 DR. KATE JACKSON: You are the  
17 stakeholders. You represent the stakeholders. So  
18 that's -- I mean, that's the beginning of this  
19 process.

20 MR. TOM VORHOLT: But I don't live in  
21 Northeast Alabama. I mean, I am in here doing some  
22 of that, and I agree with Austin, I mean, we're not  
23 talking about appropriated money anymore. I mean,  
24 this is coming from people who pay their electricity  
25 bills. This isn't -- when it was appropriated money,  
1 not that it's free money or found money, to people

2 like Austin and others it's a little different.

3 FACILITATOR DAVE WAHUS: Bruce, go  
4 ahead.

5 CHAIRMAN BRUCE SHUPP: I will bet you,  
6 and correct me if I am wrong, but I will bet you that  
7 there are not two out of ten stakeholders that live  
8 over there that know that there's no appropriated  
9 monies.

10 MR. TOM VORHOLT: But, see, that's  
11 what that process is about.

12 CHAIRMAN BRUCE SHUPP: That's what the  
13 process has to do, exactly.

14 FACILITATOR DAVE WAHUS: What we have  
15 just heard you say is that the total ratepayer cost  
16 should not be more than the cost estimated for the  
17 basic breach of the dam, 4 to \$5 million.

18 Form a stakeholder forum similar to  
19 the group formed for Guntersville aquatic plant  
20 issues.

21 Council is divided as to how the cost  
22 should be allocated for the preferred alternative.

23 Is that what you want to say? Did you  
24 want to leave it in here?

25 MS. MILES MENNELL: We're not divided,  
381  
1 we just flat out disagree.

2 FACILITATOR DAVE WAHUS: I'm trying to  
3 be diplomatic.

4 The NEPA process needs to work through  
5 the cost benefits and address those issues in a  
6 public forum, I heard you restate that not in those  
7 exact words, but you have restated that and has  
8 essentially restated that again now.

9 Determine if there is a federal or  
10 state issue and the secondary impacts and costs to  
11 TVA.

12 MS. MILES MENNELL: In fairness there,  
13 it should be determined if this is federal, state or  
14 local issue.

15 FACILITATOR DAVE WAHUS: Federal,  
16 state or local issue. Okay.

17 Comments or changes? Okay.

18 This does not seem to be a priority.  
19 Do you-all agree on that? Do you want to leave that  
20 comment in, Bear Creek does not seem to be a  
21 priority?

22 MR. JIMMY BARNETT: I wouldn't put the

23 highest priority. That would go over bad.

24 FACILITATOR DAVE WAHUS: Do you want  
25 to take that out completely or do you want to modify  
1 it? 382

2 MR. TOM VORHOLT: I really wasn't  
3 trying to say that. I mean, somebody is a priority.  
4 I guess I don't know how to phrase it but --

5 MS. MILES MENNELL: Shouldn't be.

6 MR. KENNETH DARNELL: Trying to say  
7 it's not a --

8 MR. TOM VORHOLT: Maybe the way to say  
9 it is, I think, given the number of projects and  
10 infrastructure, you know, that TVA has to account  
11 for, fund, that maybe there should be --

12 DR. KATE JACKSON: I'm wondering if  
13 it's potentially captured in the second bullet,  
14 evaluating the priorities of facilities, studies to  
15 be undertaken and determine what the potential is of  
16 TVA's core mission.

17 FACILITATOR DAVE WAHUS: It probably  
18 is.

19 MR. TOM VORHOLT: Good point.

20 FACILITATOR DAVE WAHUS: So do you

21 want to take that out?

22 MR. TOM VORHOLT: Yes.

23 FACILITATOR DAVE WAHUS: Let's take  
24 out those two.

25 Federal appropriation, do you just  
1 want to leave that in there to make sure it's not  
2 forgotten? 383

3 MS. MILES MENNELL: Absolutely. I  
4 don't want to forgotten. And if you want, I can put  
5 weeds in there, too.

6 DR. KATE JACKSON: If you would put a  
7 characterizing statement around that. That actually  
8 doesn't mean much when you haven't lived with all of  
9 you so long. If you could just say --

10 MS. MILES MENNELL: We want them,  
11 federal appropriations to help pay some of these  
12 costs.

13 FACILITATOR DAVE WAHUS: Should help  
14 pay the costs.

15 MS. MILES MENNELL: Yeah. Thank you.

16 FACILITATOR DAVE WAHUS: Okay. The  
17 need to apply whatever decisions are made in this  
18 study across the basin to other non-power dams, and

19 the point was there this would probably -- this would  
20 probably set a precedent.

21 Any other comments? Okay.

22 Based on the analysis of Bear Creek,  
23 provide a benchmark to -- that could be used for  
24 other non-power dams, including -- what's the last  
25 word, the karst, the sinkholes, okay. Sinkholes I  
1 understand. That's the type of material underneath. 384  
2 Okay.

3 If TVA had constructed the dam  
4 properly in the first place, the current problems  
5 would not exist. Now, that's a comment that you're  
6 going -- that someone suggested you're going to get  
7 from the public, do you want that in your  
8 recommendation.

9 MR. JIMMY BARNETT: Don't leave it in  
10 there like the Council suggested it.

11 FACILITATOR DAVE WAHUS: So that's my  
12 question, how do you want to address it?

13 Do you want to leave it in as it is or  
14 do you want to say, this is a comment that you're  
15 probably going to get?

16 CHAIRMAN BRUCE SHUPP: I would like to

17 remove that.

18 FACILITATOR DAVE WAHUS: Any objection  
19 to removing it?

20 MR. JIMMY BARNETT: It was a comment  
21 that was --

22 FACILITATOR DAVE WAHUS: Okay. Let's  
23 take that one out.

24 Safety issues should be dealt with  
25 first to protect lives and property. Full agreement  
1 on that? I don't see any nodding of heads. 385

2 The balance of putting more of a  
3 burden on TVA to fix the problems. Help me with this  
4 one. Whoever made the suggestion, can you help me  
5 out with what you intended?

6 DR. KATE JACKSON: It was Don.

7 FACILITATOR DAVE WAHUS: Don, we're  
8 going to put some pressure on you here.

9 MR. DON GOWAN: Sure.

10 FACILITATOR DAVE WAHUS: The last  
11 comment here we need you to help us flesh this out a  
12 little bit. Need to balance placing additional  
13 burdens on TVA to fix the problem, can we make it a  
14 little bit more clearer or more specific so we don't

15 misunderstand it later as to what you intended here?

16 MR. DON GOWAN: Sure. I mean, we have  
17 talked about a lot of nice things that we can look  
18 into. In many of these cases we don't have the  
19 expertise to answer these questions. So then we go  
20 to TVA for those answers, which takes time and money  
21 perhaps. When we talked about doing audits and so  
22 forth, that cost money, that cost real money, and I  
23 just want everybody to be aware that TVA is pretty  
24 burdened already.

25 FACILITATOR DAVE WAHUS: Would we take  
1 that back up to the second comment up there, without <sup>386</sup>  
2 making any changes, Catherine, yet, but is it  
3 included up there in evaluating priorities?

4 MS. MILES MENNELL: It is.

5 DR. KATE JACKSON: Is this about Bear  
6 Creek or is this about the whole system?

7 MR. DON GOWAN: The whole system.

8 DR. KATE JACKSON: So it needs to move  
9 up to Question 2.

10 FACILITATOR DAVE WAHUS: Yes.

11 DR. KATE JACKSON: But I am speaking  
12 for the Council, so you guys need to be okay with

13 that.

14 FACILITATOR DAVE WAHUS: But if it  
15 pertains to the entire system, then it needs to be  
16 here rather than under Bear Creek.

17 MR. DON GOWAN: Absolutely.

18 FACILITATOR DAVE WAHUS: Again, how do  
19 we restate this or how do we state this so that  
20 there's no question as to -- help me wordsmith a  
21 little bit. Need to balance placing additional  
22 burdens on TVA to fix problems across the system or  
23 with the --

24 MR. DON GOWAN: We should just be  
25 cautious.

1 FACILITATOR DAVE WAHUS: Be cautious  
2 about placing additional burdens on TVA?

3 MR. DON GOWAN: Yeah.

4 FACILITATOR DAVE WAHUS: Okay. Thank  
5 you. That helps us understand tomorrow what we said  
6 today.

7 Now, we have reviewed all of these  
8 questions. You have made some changes. You have  
9 made some additions. You have deleted some things.  
10 Anything else that any of you want to say or any of

11 you have any input that you want to provide to the  
12 suggestions that you have made in response to the six  
13 questions presented to you today?

14 Okay. Hearing none, Mr. Chairman,  
15 with 11 in the group in here, you do have a quorum,  
16 so I would turn it back over to you, but before I do  
17 I want to publicly thank Catherine for helping me.  
18 Without her help it would not have gone as fast or as  
19 efficient, and I do appreciate it.

20 CHAIRMAN BRUCE SHUPP: Thank you,  
21 David, good job as usual. Excellent.

22 All right. We're at the wrap-up of  
23 the meeting. Any other comments from Council members  
24 on the record before we move to adjourn?

25 Go ahead, Ken.

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1 MR. KENNETH DARNELL: This has been an  
2 extremely informative session, and I would like to  
3 thank the staff of TVA for providing all of this  
4 information.

5 CHAIRMAN BRUCE SHUPP: Thank you.

6 MR. TOM VORHOLT: I second that.

7 CHAIRMAN BRUCE SHUPP: Any others?

8 All right. We have -- the next

9 meeting is August 16th and 17th right here. Would  
10 you like to comment on the contents at all? Do you  
11 have any idea on what you're going to do with the  
12 last meeting?

13 DR. KATE JACKSON: We have some ideas.  
14 I don't think we're prepared to talk about them.

15 CHAIRMAN BRUCE SHUPP: All right. I  
16 will remind you-all that that is probably the last  
17 meeting of this Council, that's a pretty fair  
18 assumption.

19 DR. KATE JACKSON: That's a fair  
20 assumption.

21 FACILITATOR DAVE WAHUS: So I urge  
22 you-all to attend and your friends to attend. I will  
23 not be there. Tom Vorholt will be chairing that  
24 session.

25 I am going to take this opportunity to  
1 thank TVA for the opportunity to get educated and to  
2 serve with all of these wonderful people who I have  
3 enjoyed working with all these years. So I won't be  
4 seeing you at the next meeting. This is my farewell.  
5 Goodbye to all of you and thanks very much to a great  
6 staff, really enjoyed it. It was a lot of fun.

7 Thanks.

8 MR. TOM VORHOLT: Thank you, Bruce.

9 CHAIRMAN BRUCE SHUPP: One  
10 administrative announcement.

11 FACILITATOR DAVE WAHUS: Please take  
12 your name tags off your coat or wherever you have  
13 them and lay them on the table in front of you so  
14 that when you return next time you will have it.

15 Thank you.

16 CHAIRMAN BRUCE SHUPP: Thank you. One  
17 more.

18 UNIDENTIFIED SPEAKER: Lunches are  
19 available just as you go out the door. If you need  
20 to leave, feel free to take one with you. If you  
21 want to eat it here, in the room where we ate  
22 yesterday tables are set up there or you can take it  
23 and go back there or in here.

24 DR. KATE JACKSON: I'd just like to  
25 take a moment and thank all of you for coming and  
1 your attention. It's been really difficult to get a  
2 quorum, keep that in mind for the August meeting,  
3 please. We really appreciate your very helpful and  
4 thoughtful comments.

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CHAIRMAN BRUCE SHUPP: Meeting  
adjourned. Thank you.

END OF PROCEEDINGS

REPORTER'S CERTIFICATE

3 STATE OF TENNESSEE )  
: SS.  
4 COUNTY OF HAMILTON )

5 I, Kimberly J. Nixon, RPR, the officer  
6 before whom the foregoing meeting was taken, do  
7 hereby certify that the foregoing transcript was  
8 taken by me in machine shorthand, and thereafter  
9 reduced to typewriting by me;

10 That the transcript was prepared under my  
11 supervision, and attached to this certificate is a  
12 true, accurate and complete transcript, as provided  
13 by law;

14 That I am neither counsel for, related to,  
15 nor employed by any of the parties to this action;  
16 and I further certify that I am not a relative or  
17 employee of any attorney or counsel employed by the  
18 parties hereto, nor financially or otherwise  
19 interested in the outcome of this action; and that  
20 the foregoing transcript is complete and accurate in  
21 all particulars, as provided by law.

22 In witness whereof, I have hereunto set my  
23 hand this \_\_\_\_\_ day of \_\_\_\_\_, 2006.

24  
25

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KIMBERLY J. NIXON, RPR  
NOTARY PUBLIC AT LARGE.  
COMMISSION EXPIRES: 4/26/08.

